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Part V
Regional cooperation for development

Section 19
Economic and social development in Asia and the Pacific

(Programme 16 of the biennial programme plan for the period 2014-2015)**

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* A summary of the approved programme budget will subsequently be issued as A/68/6/Add.1.

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Overview

Table 19.1 **Financial resources**

(United States dollars)

Approved resources for 2012-2013[a]	109 063 200
Technical adjustments (delayed impact and removal of non-recurrent requirements)	(864 200)
New mandates and inter-component changes	506 100
Changes in line with General Assembly resolution 67/248	(2 297 800)
Changes reflected in the Secretary-General's report on the budget outline for 2014-2015	(1 264 100)
Total resource change	(3 920 000)
Proposal of the Secretary-General for 2014-2015[a]	105 143 200

[a] At 2012-2013 revised rates.

Table 19.2 **Post resources**

	Number	*Level*
Regular budget		
Approved for the biennium 2012-2013	441	1 USG, 1 D-2, 14 D-1, 36 P-5, 57 P-4, 50 P-3, 35 P-2/1, 244 LL and 3 NPO
Reclassification	2	1 D-1 to D-2 under Executive direction and management; 1 P-3 to P-4 under Programme support
Redeployment	5	1 P-4 from subprogramme 2 to subprogramme 8, component 4; 1 P-4 from subprogramme 5 to Executive direction and management; 1 P-3 from Executive direction and management to subprogramme 5; 1 P-2 from Programme support to Executive direction and management; 1 P-2 from subprogramme 1 to subprogramme 8, component 4
Abolishment	(21)	4 P-3 and 9 LL under Programme support, 1 LL under Executive direction and management, 1 LL under subprogramme 1, 1 LL under subprogramme 2, 1 LL under subprogramme 3, 1 LL under subprogramme 4, 1 LL under subprogramme 5, 1 LL under subprogramme 6 and 1 LL under subprogramme 7
Proposed posts for the biennium 2014-2015	420	1 USG, 2 D-2, 13 D-1, 36 P-5, 58 P-4, 45 P-3, 35 P-2/1, 227 LL and 3 NPO

Overall orientation

19.1 The mandate of the Economic and Social Commission for Asia and the Pacific (ESCAP), which is derived from Economic and Social Council resolutions 37 (IV) and 414 (XIII) by which the Commission was established, is to promote regional cooperation for inclusive and sustainable economic and social development in Asia and the Pacific, a dynamic region characterized by

Note: The following abbreviations are used in tables and charts: USG, Under-Secretary-General; LL, Local level; NPO, National Professional Officer; RB, regular budget; XB, extrabudgetary.

growing wealth, diversity and change, but also challenged with persistent poverty, environmental degradation, inequality and insecurity. The role of the Commission was subsequently elaborated upon in various resolutions adopted by the General Assembly, the Economic and Social Council and the Commission itself.

19.2 Home to nearly two thirds of the world's population, the Asia-Pacific region has emerged as the fastest growing region in the world and a hub for international trade, investment and technology transfer. The developing economies in the region have doubled in size in the last decade and managed to lift millions of people out of poverty. Considerable progress has been made towards achieving several of the Millennium Development Goals, especially those that relate to poverty, education, communicable diseases and access to safe water and sanitation. However, serious threats remain to the development gains made in the region, and concerns have been raised about the ability of the region to withstand the threats to the progress already achieved. First, while the Asia-Pacific region managed to weather the global economic crisis in 2009, that crisis and continuing global economic uncertainties have exposed the region's vulnerability to external shocks. Furthermore, the ongoing volatility in the food, energy and financial markets show the complex and interrelated nature of modern-day economic crises. Second, the region's immense prosperity has not been shared equitably, and development gaps have steadily widened over time, while various countries of the region continue to face obstacles to strengthening the productive business capacities and competitive advantages that they need to effectively integrate themselves into the global and regional economy. Inequities, both within and among countries, which are on the rise, are exacerbated by changing population dynamics, growing urbanization and unabated migration. Third, with the ever increasing pressures on the Earth's carrying capacity, questions have been raised about the sustainability of the region's growth paradigm. Moreover, the increased frequency and virulence of natural disasters and their deep socioeconomic impact have added to the concerns about the region's resilience and its capacity to protect its development gains.

19.3 These economic, social and environmental insecurities, which are occurring simultaneously, have a mutually reinforcing effect on the economic and social development of the region. Unless promptly addressed, they not only may derail decades of socioeconomic progress in Asia and the Pacific but also could lead to social and political unrest. The ability of the region to address those challenges through an inclusive and sustainable economic and social development approach will determine the nature, speed and sustainability of its development for decades to come. Furthermore, recent developments suggest that a regionally coordinated approach will be critical to increasing the region's resilience to external shocks. Given a rather uncertain and subdued medium-term economic outlook for the advanced economies in North America and in the States of the eurozone, the Asia-Pacific region will have to rely more on domestic and regional sources to sustain its dynamism in the future. Hence, harnessing the potential of regional economic integration will be a key policy response. The region faces shared risks and vulnerabilities to economic shocks, such as the volatility of commodities and financial markets, as well as the natural disasters that tend to affect countries across borders, be they severe acute respiratory syndrome, avian flu or tsunamis. The social and economic effects of such disasters are felt beyond the countries immediately affected owing to regionally integrated production networks and supply chains, as demonstrated by the recent tsunami in Japan and the floods in South-East Asia.

19.4 With such challenges ahead, the Asia-Pacific region needs a strong regional platform to debate and formulate development strategies and policies. In concert with its member States, ESCAP will facilitate the provision of development advice and collective policy leadership required by countries in the region. As the regional arm of the United Nations, ESCAP is a platform for each member State, with the Commission acting as a United Nations regional assembly for all. Promoting regional cooperation will be at the core of the efforts of ESCAP.

19.5 ESCAP will support its member States by providing sound strategic analysis, policy options and capacity development to address key development challenges and implement innovative solutions for region-wide economic prosperity, social progress, environmental sustainability and resilience to external shocks. In this, the final biennium for the achievement of the Millennium Development Goals, ESCAP will deepen its assistance to countries in Asia and the Pacific in stepping up their efforts in areas where progress is slow.

19.6 ESCAP will continue to pursue the key objectives shared by all of the regional commissions, namely, to: (a) foster economic integration at the subregional and regional levels; (b) promote the regional implementation of the internationally agreed development goals, including the Millennium Development Goals; and (c) support regional sustainable development by helping to bridge economic, social and environmental gaps among member States and between subregions, through, among other things, trade and transport. In order to achieve those objectives, all of the regional commissions will continue to generate multilateral dialogue, knowledge sharing and networking, working together to promote intraregional and interregional cooperation, both among themselves and through collaboration with other relevant organizations.

19.7 Recognizing the complex interrelationships among economic, social and environmental issues, ESCAP, when required, with due consideration to the outcome of the final review of the conference structure of the Commission, will deepen its multisectoral and multidisciplinary approach to development, decision-making and agenda-setting. ESCAP will advocate and, upon request, assist member States in developing and in complying with a common set of internationally or regionally agreed standards, norms, conventions and development approaches, while simultaneously mobilizing the regional voice in promoting multilateral approaches to solve global problems. The advocacy work of ESCAP will be underpinned by evidence-based analysis to capture differences and disparities among and within countries, including between men and women, according priority to ensuring that the concerns of countries with special needs are addressed, particularly those of the least developed, landlocked developing and small island developing States. During the period 2014-2015, efforts will be intensified to effectively mainstream gender dimensions across all subprogrammes and to promote gender equality and the concerns of vulnerable groups as central to poverty reduction efforts as well as to inclusive and sustainable development.

19.8 The proposed biennial programme plan comprises an integrated set of eight mutually supportive and interconnected subprogrammes based on the priorities of member States. The subprogrammes of the biennial programme plan for the period 2014-2015 reflect continuity in the direction of work already undertaken by ESCAP during the period 2012-2013, reflecting the mandate contained in Commission resolution 67/15, the commitment of ESCAP to the development pillar of the United Nations and the Secretariat's continuing efforts to enhance organizational and development effectiveness.

19.9 With the overall goals of addressing development threats and taking note of the development priorities of the Secretary-General, the subprogrammes aim to achieve the following development results: (a) Governments of member States have more effective, inclusive and sustainable development policies to address development from a multidisciplinary perspective, narrow development gaps and build resiliency; (b) global processes are shaped by a stronger coordinated regional voice and countries are supported in implementing international commitments; and (c) regional cooperation mechanisms and institutional frameworks are in place, supported and implemented so as to promote regional integration and inclusive development.

19.10 Central to the strategy of the ESCAP programme of work is to foster regional and subregional cooperation, including South-South cooperation. The subregional offices for East and North-East Asia, North and Central Asia, and South and South-West Asia, and the office for the Pacific

subregion, will provide better-targeted and in-depth technical assistance to address the priorities of member States in the respective subregions in a more balanced manner.

19.11 Partnerships with multilateral entities and subregional organizations will continue to be strengthened in order to ensure an inclusive and coherent approach to addressing the concerns of the region, avoiding the duplication of efforts while building on the strengths and comparative advantages of ESCAP and complementarities with its partners. To that end, ESCAP will reinforce its leading role as the convener of the regional coordination mechanism of all the specialized agencies, funds and programmes of the United Nations system in the region and its active participation in the United Nations Development Group.

19.12 Overall, ESCAP will use its multidisciplinary capabilities, its strengthened regional and subregional presence, its extensive network with relevant subregional, regional and international organizations and its position as the regional arm of the United Nations to provide leadership and solutions to the critical regional and global development challenges of the twenty-first century.

19.13 Modifications to the biennial programme plan for the period 2014-2015 take into account General Assembly resolution 66/288 endorsing the outcome document of the United Nations Conference on Sustainable Development, entitled "The future we want", which was adopted after the conclusion of the fifty-second session of the Committee for Programme and Coordination.

Overview of resources

19.14 The overall resources proposed for the biennium 2014-2015 for the present section amount to $105,143,200 before recosting, reflecting a net decrease of $3,920,000 (or 3.6 per cent) compared with the 2012-2013 budget at revised rates. Resource changes result from four factors, namely: (a) technical adjustments relating to the removal of non-recurrent requirements and the addition of delayed impact for new posts approved in 2012-2013; (b) new or expanded mandates and inter-component changes; (c) resource changes in line with General Assembly resolution 67/248; and
(d) resource changes reflected in the report of the Secretary-General on the budget outline for 2014-2015 (A/67/529 and Corr.1).

19.15 The distribution of resources is reflected in tables 19.3, 19.4 and 19.5 below.

Table 19.3 **Financial resources by component**

(Thousands of United States dollars)

(1) *Regular budget*

			Resource changes								
	2010-2011 expenditure	*2012-2013 resources at revised rates*	*Technical adjustments (delayed impact and non-recurrent)*	*New mandates and inter-component changes*	*In line with resolution 67/248*	*Reflected in budget outline report*	*Total*	*Percentage*	*Total before recosting*	*Recosting*	*2014-2015 estimate*
A. Policymaking organs	1 040.4	1 133.5	–	–	550.0	–	550.0	48.5	1 683.5	131.6	1 815.1
B. Executive direction and management	5 015.0	6 377.0	(124.8)	301.8	(136.9)	–	40.1	0.6	6 417.1	318.7	6 735.8

	2010-2011 expenditure	2012-2013 resources at revised rates	Resource changes: Technical adjustments (delayed impact and non-recurrent)	Resource changes: New mandates and inter-component changes	Resource changes: In line with resolution 67/248	Resource changes: Reflected in budget outline report[a]	Resource changes: Total	Resource changes: Percentage	Total before recosting	Recosting	2014-2015 estimate
C. Programme of work											
1. Macroeconomic policy and inclusive development	7 188.8	8 638.6	(362.0)	(207.3)	(168.4)	–	(737.7)	(8.5)	7 900.9	371.3	8 272.2
2. Trade and investment	6 796.9	7 044.1	–	–	(152.7)	–	(152.7)	(2.2)	6 891.4	302.9	7 194.3
3. Transport	6 406.5	6 851.0	–	–	(151.4)	–	(151.4)	(2.2)	6 699.6	300.1	6 999.7
4. Environment and development	7 096.2	7 553.2	(150.0)	506.1	(152.7)		203.4	2.7	7 756.6	376.5	8 133.1
5. Information and communications technology and disaster risk reduction and management	5 612.9	5 559.5	–	(55.2)	(149.0)	–	(204.2)	(3.7)	5 355.3	243.8	5 599.1
6. Social development	7 154.8	7 728.1	–	–	(154.3)	–	(154.3)	(2.0)	7 573.8	348.2	7 922.0
7. Statistics	5 180.5	5 376.4	–	–	(151.6)		(151.6)	(2.8)	5 224.8	254.4	5 479.2
8. Subregional activities for development	6 205.4	7 667.7	199.3	345.0	–	–	544.3	7.1	8 212.0	382.7	8 594.7
Subtotal, C	**51 642.0**	**56 418.6**	**(312.7)**	**588.6**	**(1 080.1)**	**–**	**(804.2)**	**(1.4)**	**55 614.4**	**2 579.9**	**58 194.3**
D. Programme support	42 764.9	45 134.1	(426.7)	(384.3)	(1 630.8)	(1 264.1)	(3 705.9)	(8.2)	41 428.2	2 672.1	44 100.3
Subtotal	**100 462.3**	**109 063.2**	**(864.2)**	**506.1**	**(2 297.8)**	**(1 264.1)**	**(3 920.0)**	**(3.6)**	**105 143.2**	**5 702.3**	**110 845.5**

(2) *Extrabudgetary*

	2010-2011 expenditure	2012-2013 estimate	2014-2015 estimate
A. Executive direction and management	108.3	278.2	210.6
B. Programme of work	21 979.5	46 274.1	44 124.3
C. Programme support	3 094.4	5 794.8	5 796.6
Subtotal, 2	**25 182.2**	**52 347.1**	**50 131.5**
Total	**125 644.5**	**161 410.3**	**160 977.0**

[a] A/67/529 and Corr.1.

Table 19.4 **Post resources**

Category	Established regular budget		Temporary				Total	
			Regular budget		Extrabudgetary			
	2012-2013	2014-2015	2012-2013	2014-2015	2012-2013	2014-2015	2012-2013	2014-2015
Professional and higher								
USG	1	1	–	–			1	1
D-2	1	2	–	–			1	2
D-1	14	13	–	–	2	2	16	15
P-5	36	36	–	–	3	3	39	39
P-4/3	107	103	–	–	28	26	135	129
P-2/1	35	35	–	–	3	1	38	36
Subtotal	**194**	**190**	**–**	**–**	**36**	**32**	**230**	**222**
Other								
Local level	244	227	–	–	66	66	310	293
National Professional Officer	3	3	–	–	1	1	4	4
Subtotal	**247**	**230**	**–**	**–**	**67**	**67**	**314**	**297**
Total	**441**	**420**	**–**	**–**	**103**	**99**	**544**	**519**

Table 19.5 **Distribution of resources by component**

(Percentage)

	Regular budget	Extrabudgetary
A. Policymaking organs	1.6	–
B. Executive direction and management	6.1	0.4
C. Programme of work		
1. Macroeconomic policy and inclusive development	7.5	7.7
2. Trade and investment	6.2	12.6
3. Transport	6.4	2.3
4. Environment and development	7.4	13.7
5. Information and communications technology and disaster risk reduction and management	5.1	20.6
6. Social development	7.2	4.4
7. Statistics	5.0	14.5
8. Subregional activities for development	8.1	12.2
Subtotal	**52.9**	**88.0**
D. Programme support	39.4	11.6
Total	**100.0**	**100.0**

Technical adjustments

19.16 Resource changes reflect the removal of non-recurrent requirements totalling $864,200 related to: (a) one-time provision of $636,800 resulting from the decisions contained in the outcome document of the United Nations Conference on Sustainable Development, entitled "The future we want", pursuant to General Assembly resolution 67/246 on questions relating to the programme budget for the biennium 2012-2013; and (b) one-time provision of $426,700 in the context of the

financial implications of the administration of justice at the United Nations pursuant to General Assembly resolution 66/247. The reduction is offset in part by an amount of $199,300 related to the delayed impact of one post at the D-1 level that was established in the biennium 2012-2013 pursuant to General Assembly resolution 66/246.

New mandates and inter-component changes

19.17 Non-recurrent resources in the amount of $506,100 have been provided for the implementation of General Assembly resolution 66/288 endorsing the outcome document of the United Nations Conference on Sustainable Development, entitled "The future we want". In addition, resources have been redistributed across subprogrammes and various objects of expenditure in efforts to better implement existing mandates.

Changes in line with General Assembly resolution 67/248

19.18 Resource changes of $2,297,800 are proposed in line with General Assembly resolution 67/248. The primary areas of resource changes in the amount of $2,176,000 and the related impacts are outlined in table 19.6 below.

Table 19.6 **Primary areas of resource changes in line with General Assembly resolution 67/248**

Item	*Net reductions in inputs*	*Description*	*Reductions in the volume of outputs*	*Reductions in performance targets*
1	**Executive direction and management** Abolishment: 1 LL, Administrative Assistant **Programme of work** *Subprogramme 1* Abolishment: 1 LL, Staff Assistant *Subprogramme 2* Abolishment: 1 LL, Staff Assistant *Subprogramme 3* Abolishment: 1 LL, Administrative Assistant	**Reduced substantive support available for research, analysis and publications** Total reduction: $1,095,200 Abolishment of these posts would affect the depth of research and analysis done in preparation for expert group meetings and in preparation of publications. The abolishments would have an impact on the extent of administrative support available for the organization of legislative meetings and other intergovernmental activities. Functions would be redistributed to other Local level staff.	–	**Programme of work** *Subprogramme 4* Table 19.19 (a) Number of references to ESCAP publications, policy briefs, projects and related activities in policy documents, declarations and statements and in key media outlets showing an increased understanding of environmental, energy and water and urban policies and strategies for inclusive and sustainable development Estimate 2012-2013: 15 Target 2014-2015: 13

Item	Net reductions in inputs	Description	Reductions in the volume of outputs	Reductions in performance targets
	Subprogramme 4 Abolishment: 1 LL, Team Assistant *Subprogramme 5* Abolishment: 1 LL, Administrative Assistant *Subprogramme 6* Abolishment: 1 LL, Team Assistant *Subprogramme 7* Abolishment: 1 LL, Team Assistant			4 (b) Number of policies, strategies and initiatives developed by Governments and other stakeholders reasonably attributable to ESCAP interventions in the areas of environment, energy, water and urban policies and strategies for inclusive and sustainable development Estimate: 2012-2013: 15 Target: 2014-2015: 13
2	**Programme support** Abolishment: 4 P-3 (Translators/ Interpreters) 4 LL (Language Services Assistants) Additional: Temporary assistance for meetings	**Change of funding modality for translation** Total net reduction: $1,080,800 The proposed abolishment would be partially offset by an increase in provisions for temporary assistance for meetings to ensure that services for mandated meetings continue to be provided in all languages. Stricter control would be exercised on the volume of publications submitted for internal editing. To ensure quality and timeliness, there will be a need for a balance between work processed in-house and that which is outsourced through established networks of seasoned translators and revisers. Workflows in the Document Control Unit would be changed to ensure stricter control upstream.		

Changes reflected in the Secretary-General's report on the budget outline for 2014-2015

19.19 Reductions in line with the Secretary-General's budget outline amount to $1,264,100, as outlined in table 19.7 below.

Table 19.7 **Resource changes in line with the Secretary-General's budget outline**

Net reductions in inputs	*Description*	*Reductions in the volume of outputs*	*Reductions in performance targets*
Programme support	**Re-engineering of processes** Total reduction: $1,264,100	–	–
Abolishment:			
1 LL (Procurement Assistant)	The re-engineering of processes allows for the reduction of 5 LL posts without affecting the turnaround time for administrative service requests. An increase in the use of outsourced personnel is expected for some activities related to implementation of the International Public Sector Accounting Standards (IPSAS) during peak workload periods, such as year-end verification of physical assets. Redesign of the modality of training programmes for staff would mitigate the impact of reduced resources in that area.		
1 LL (Building Service Clerk)			
1 LL (Electrician)			
1 LL (Finance Assistant)			
1 LL (Nurse)			
Reduction:			
Supplies and materials			
General operating expenses			
Furniture and equipment			

Other assessed and extrabudgetary resources

19.20 During the biennium 2014-2015, estimated extrabudgetary resources amounting to $50,131,500 will be utilized to complement resources from the programme budget to provide practical, on-the-ground experience to feed into the core normative and analytical work of ESCAP. The extrabudgetary estimates are a generally more conservative approach to budget estimates, and the projected decrease is based on the financing capacity of the majority of traditional donors, which has been reduced owing to fiscal difficulties.

Other information

19.21 Pursuant to General Assembly resolution 58/269, resources identified for the conduct of monitoring and evaluation in the biennium 2014-2015 would amount to $2,353,800, including $1,785,900 under the regular budget and $527,900 in extrabudgetary resources. The staff time devoted to self-assessment and self-evaluation under all subprogrammes is estimated to be 186.6 work-months, including 163.8 work-months financed from the regular budget and

22.8 work-months from extrabudgetary resources. Strengthening the evaluation function at ESCAP through the effective use of evaluation findings remains a critical strategy of the programme of work of the Commission. The ESCAP evaluation plan for 2014-2015 responds to explicit demands by member States that evaluative exercises of the secretariat's programmatic work be conducted, including the work of divisions, subregional offices and regional institutions. ESCAP management is committed to and thus accountable for the implementation of follow-up actions by signing off on an evaluation management response and follow-up actions and putting in place an internal system to track progress in the implementation of follow-up actions. Recent evaluations undertaken by ESCAP facilitated performance enhancement and guided organization-wide changes, including: enhancing collaboration and cooperation internally among substantive units of ESCAP and externally with other regional and subregional organizations; improving the internal system for the planning of programmes and projects as well as the monitoring and evaluation thereof; and clarifying the role of the secretariat's subregional offices vis-à-vis substantive divisions.

19.22 The issue of publications as part of the programme of work has been reviewed in the context of each subprogramme. It is anticipated that recurrent and non-recurrent publications will be issued as summarized in table 19.8 below and as distributed in the output information for each subprogramme.

Table 19.8 **Summary of publications**

	2010-2011 actual			*2012-2013 estimate*			*2014-2015 estimate*		
	Print	*Electronic*	*Print and electronic*	*Print*	*Electronic*	*Print and electronic*	*Print*	*Electronic*	*Print and electronic*
Recurrent	–	2	28	–	6	23	2	8	20
Non-recurrent	–	1	18	–	10	8	–	6	6
Total	**–**	**3**	**46**	**–**	**16**	**31**	**2**	**14**	**26**

19.23 Under the framework of system-wide coherence, ESCAP, both through its membership in the Executive Committee on Economic and Social Affairs, the Secretariat's network for joint planning and initiatives on development and as convener of the United Nations Regional Coordination Mechanism in Asia and the Pacific, is a key partner in strengthening coordination, cooperation and synergies among United Nations and other intergovernmental entities working towards the goal of "Delivering as one" at the regional level. This includes close coordination with the United Nations Development Group for Asia and the Pacific in enhancing the analytical, normative and operational linkages of the United Nations system.

A. Policymaking organs

Resource requirements (before recosting): $1,683,500

19.24 The Commission, which consists of 53 members and 9 associate member countries and territories, provides overall direction to the work of the secretariat and reports to the Economic and Social Council. It holds regular annual sessions, with each session comprising a senior officials segment followed by a ministerial segment, to discuss and decide on important issues pertaining to inclusive and sustainable economic and social development in the region. In the follow-up to the United Nations Conference on Sustainable Development, ESCAP is positioning itself as the most inclusive intergovernmental platform in Asia and the Pacific for engagement by member States on the Rio+20 and post-2015 development agendas.

19.25 As a result of Commission resolution 64/1, the intergovernmental structure subsidiary to the Commission now comprises eight committees, namely, the Committee on Macroeconomic Policy, Poverty Reduction and Inclusive Development, the Committee on Trade and Investment, the Committee on Transport, the Committee on Environment and Development, the Committee on Information and Communications Technology, the Committee on Disaster Risk Reduction, the Committee on Social Development and the Committee on Statistics.

19.26 The total duration of the sessions of legislative organs amounts to a maximum of 54 meeting days per biennium (for the annual session of the Commission and the biennial sessions of the 8 committees). In addition to the subsidiary bodies of the Commission, the Advisory Committee of Permanent Representatives and Other Representatives Designated by Members of the Commission may hold a maximum of 12 formal meetings per calendar year in order to advise the Executive Secretary and liaise between the Commission and the secretariat. Meetings of the Commission and its committees are normally held at the United Nations Conference Centre in Bangkok. If held at any other location at the invitation of a member State, all additional costs would be borne by the host country.

19.27 In accordance with resolution 64/1, the Commission undertook at its sixty-seventh session in 2011 a midterm review of the functioning of the conference structure. Pursuant to the same resolution, the Commission will conduct at its sixty-ninth session in 2013 the final review of its conference structure, including its subsidiary structure, taking into account the outcome of the midterm review.

Table 19.9 **Resource requirements: policymaking organs**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2012-2013*	*2014-2015 (before recosting)*	*2012-2013*	*2014-2015*
Regular budget				
Non-post	1 133.5	1 683.5	–	–
Total	**1 133.5**	**1 683.5**	–	–

19.28 The amount of $1,683,500, reflecting an increase of $550,000, provides for the cost of temporary assistance for meetings, consultants, experts, travel of supplementary conference-servicing staff and travel of one staff member from the Regional Commissions New York Office to attend the annual sessions of the Commission, translation services during peak workloads, external printing, hospitality, and supplies and materials.

19.29 The increase of $550,000 is for temporary assistance for meetings to ensure continuity of translation/interpretation services in lieu of the four Professional and four Local level posts that are proposed to be abolished in line with General Assembly resolution 67/248 as reflected in table 19.6, change of funding modality for translation, of the present report.

B. Executive direction and management

Resource requirements (before recosting): $6,417,100

19.30 Executive direction and management comprises the Office of the Executive Secretary and the Strategic Communications and Advocacy Section.

19.31 The Office of the Executive Secretary provides overall policy direction to, and management of, the ESCAP secretariat in supporting member States in collaboration with the United Nations system, with sound strategic analysis, policy options and capacity-building activities to address key development challenges and to implement innovative solutions in the context of system-wide change management for region-wide economic prosperity, social progress and environmental sustainability.

19.32 The Office provides all divisions, including the regional institutions and the subregional offices, with direction and guidance for coordinating the implementation of and accountability for the ESCAP programme of work, which will continue to focus on sustaining growth, accelerating efforts to achieve the Millennium Development Goals and closing existing development gaps while caring for the ecological system.

19.33 The Executive Secretary will be supported by two Deputy Executive Secretaries, one each for Programme and Operations. The incumbent Deputy Executive Secretary (Programme) would focus solely on: (a) the substantive programme of work of the subregional offices under subprogramme 8, subregional activities for development; (b) regional institutions and their integration into the existing work programme of the substantive divisions; and (c) the work of the Programme Planning and Partnership Division, which is under Programme support. The incumbent of the proposed additional post of Deputy Executive Secretary (Operations) will manage: (a) the Office of the Executive Secretary under Executive direction and management; and (b) the Division of Administration, Conference and Documentation Services, the United Nations Resource Centre and the Library, which are under Programme support.

19.34 The Strategic Communications and Advocacy Section will support the implementation of the ESCAP programme of work by providing exposure for its analytical, normative and capacity-building work through all forms of media and promoting the visibility of ESCAP as the most comprehensive platform for inclusive and sustainable development in the region.

Table 19.10 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To ensure full implementation of legislative mandates and compliance with United Nations policies and procedures with respect to the management of the programme of work and of staff and financial resources of ESCAP

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Programme of work is effectively managed	(a) (i) Timely delivery of outputs *Performance measures* (Percentage of outputs delivered within established deadlines) 2010-2011: 92 Estimate 2012-2013: 93 Target 2014-2015: 93

	(ii) Efficient and effective use of resources *Performance measures* (Percentage of budget delivery) 2010-2011: 100 Estimate 2012-2013: 100 Target 2014-2015: 100
(b) Identification of emerging issues that require attention by member States	(b) Increased number of new recommendations made by intergovernmental bodies on emerging issues identified by ESCAP *Performance measures* (Number of recommendations) 2010-2011: 90 Estimate 2012-2013: 100 Target 2014-2015: 105
(c) Enhanced policy coherence in the management of the economic and social activities of the United Nations	(c) Increased number of deliverables produced under the purview of the Asia-Pacific Regional Coordination Mechanism or one of its thematic working groups *Performance measures* (Number of deliverables) 2010-2011: 13 Estimate 2012-2013: 20 Target 2014-2015: 30
(d) Increased exposure of the analytical, normative and capacity-building work of ESCAP, and increased visibility of ESCAP as the most comprehensive regional platform for inclusive and sustainable development as well as its role and impact in the policymaking process and their outcomes	(d) (i) Increased number of citations about ESCAP activities and policies in key media outlets in Asia and the Pacific *Performance measures* (Number of citations in key media) 2010-2011: 120 Estimate 2012-2013: 132 Target 2014-2015: 146

	(ii) Increased number of citations about ESCAP activities and policies through substantive mentions in top tier and/or regional and national outlets on a regular basis *Performance measures* (Number of citations in media) 2010-2011: not available Estimate 2012-2013: 24 Target 2014-2015: 36
(e) Increased timeliness of submission of documentation	(e) Increased percentage of pre-session documentation submitted in accordance with the required deadlines *Performance measures* (Percentage) 2010-2011: 50 Estimate 2012-2013: 60 Target 2014-2015: 70

External factors

19.35 The objective and expected accomplishments under executive direction and management are expected to be achieved on the assumption that: (a) governmental and non-governmental counterparts at the national level continue to commit and assign priority to regional collaboration on socioeconomic development issues; (b) entities within the United Nations system remain committed and attach adequate resources to enhancing system-wide policy coherence; and (c) the international community is responsive to and supportive of the needs and concerns of ESCAP member States, in accordance with the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals, including the Millennium Development Goals.

Outputs

19.36 During the biennium 2014-2015, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Economic and Social Commission for Asia and the Pacific (ESCAP);

a. Substantive servicing of meetings: sessions of the Commission (28);

b. Parliamentary documentation: annual report of the Economic and Social Commission for Asia and the Pacific (2); reports on management, programme planning and implementation (2); study series on the theme discussed at the annual session of the Commission (2);

(ii) Assistance to representatives, rapporteurs: servicing of meetings of the Advisory Committee of Permanent Representatives and Other Representatives Designated by Members of the Commission (ACPR) (2);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: theme study of the Commission, seventieth session (1 in 2014), seventy-first session (1 in 2015) (2);

(ii) Exhibits, guided tours, lectures: public outreach activities on the work of ESCAP and the United Nations (2);

(iii) Booklets, fact sheets, wallcharts, information kits: information and promotional materials on ESCAP and United Nations priority issues (2); ESCAP annual report (2);

(iv) Press releases, press conferences: organization of press conferences, press briefings and press interviews (2); press releases and op-ed articles on the work and activities of ESCAP, and on behalf of United Nations Headquarters and other United Nations entities (2);

(v) Special events: organization of the annual United Nations Day and other observances (2);

(vi) Technical materials: production of content for and maintenance of the web pages of ESCAP (2);

(vii) Audiovisual resources: production of audiovisual or multimedia and educational materials on ESCAP (2);

(viii) Substantive servicing of inter-agency meetings: organization of meetings of the Asia-Pacific Regional Coordination Mechanism (2).

Table 19.11 **Resource requirements: executive direction and management**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2012-2013*	*2014-2015 (before recosting)*	*2012-2013*	*2014-2015*
A. Regular budget				
Post	5 441.6	5 606.5	23	23
Non-post	935 4	810 6	–	–
Subtotal	**6 377.0**	**6 417.1**	**23**	**23**
B Extrabudgetary	278 2	210 6	–	–
Total	**6 655.2**	**6 627.7**	**23**	**23**

19.37 The amount of $6,417,100, reflecting an increase of $40,100, provides for the funding of 23 posts (1 USG, 2 D-2, 2 P-5, 3 P-4, 1 P-3, 3 P-2 and 11 Local level) in the amount of $5,606,500 and non-post requirements in the amount of $810,600 for consultants, travel of staff, contractual services, supplies and materials and furniture and equipment. The net increase of $40,100 is owing to: (a) the inward redeployment of one post at the P-2 level from Programme support and one post at the P-4 level from subprogramme 5, Information and communications technology and disaster risk reduction and management; and (b) the reclassification of one post of Chief of Staff from the D-1 to the D-2 level, Deputy Executive Secretary (Operations), partially offset by (i) the outward redeployment of one post at the P-3 level to subprogramme 5, Information and communications technology and disaster risk reduction and management; (ii) the abolishment of one Local level post in line with General Assembly resolution 67/248 as reflected in table 19.6, item 1, reduced

substantive support available for research, analysis and publications, of the present report; and (iii) the removal of a one-time provision of resources resulting from the decisions contained in the outcome document of the United Nations Conference on Sustainable Development, entitled "The future we want", pursuant to General Assembly resolution 67/246 on questions relating to the programme budget for the biennium 2012-2013.

19.38 During the biennium 2014-2015, estimated extrabudgetary resources in the amount of $210,600, reflecting a decrease of $67,600, will complement resources from the regular budget to finance efforts to increase the outreach and organizational effectiveness of ESCAP. Resources will, in that context, be directed towards: (a) ensuring the coordination and full inclusion of the newly established subregional offices in the programme activities of ESCAP; (b) strengthening knowledge management for greater development impact, including through enhancing web-based information; and (c) outreach activities to strengthen collaboration and partnership with other organizations at the regional and subregional levels. The projected decrease is based on the financing capacity of the majority of traditional donors, which has been reduced owing to fiscal difficulties.

C. Programme of work

19.39 The distribution of resources by subprogramme is reflected in table 19.12 below.

Table 19.12 **Resource requirements by subprogramme**

	Resources (thousands of United States dollars)		*Posts*	
	2012-2013	*2014-2015 (before recosting)*	*2012-2013*	*2014-2015*
Regular budget				
1. Macroeconomic policy and inclusive development	8 638.6	7 900.9	34	32
2. Trade and investment	7 044.1	6 565.4	28	26
3. Transport	6 851.0	6 699.6	28	27
4. Environment and development	7 553.2	7 756.6	31	30
5. Information and communications technology and disaster risk reduction and management	5 559.5	5 355.3	23	22
6. Social development	7 728.1	7 573.8	33	32
7. Statistics	5 376.4	5 224.8	24	23
8. Subregional activities for development	7 667.7	8 538.0	23	25
Subtotal	**56 418.6**	**55 614.4**	**224**	**217**
Extrabudgetary	46 274.1	44 124.3	74	71
Total	**102 692.7**	**99 738.7**	**298**	**288**

Subprogramme 1
Macroeconomic policy and inclusive development

Resource requirements (before recosting): $7,900,900

19.40 The substantive responsibility for the subprogramme will lie with the Macroeconomic Policy and Development Division, with support from the Centre for Alleviation of Poverty through Sustainable Agriculture. The subprogramme will be implemented in accordance with the strategy

detailed under subprogramme 1 of programme 16 of the biennial programme plan for the period 2014-2015.

Table 19.13 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To foster a sound macroeconomic policy environment and enhance regional economic cooperation for inclusive and sustainable development in the Asia-Pacific region, especially in support of poverty reduction and other internationally agreed development goals, particularly among countries with special needs

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhanced understanding among policymakers and other target groups of development trends, emerging issues, macroeconomic challenges and evidence-based policy options that promote economic growth, reduce poverty and narrow the development gaps	(a) Increased number of references to ESCAP publications and other activities on macroeconomic policy, finance and development in policy documents, academic literature and key media outlets *Performance measures* (Number of review articles and references) 2010-2011: 700 Estimate 2012-2013: 800 Target 2014-2015: 850
(b) Enhanced regional voice in global development forums and strengthened regional economic and financial cooperation to exploit synergies for mutual benefit towards inclusive and sustainable development, including through South-South cooperation	(b) Increased number of outcome documents and resolutions reflecting consensus on regional economic and financial cooperation that feed into global development forums *Performance measures* (Number of outcome documents and resolutions) 2010-2011: 2 Estimate 2012-2013: 3 Target 2014-2015: 3
(c) Improved capacity of member States, particularly countries with special needs, to design and implement development policies for achieving the Millennium Development Goals and implementing the Istanbul Programme of Action for the Least Developed Countries and internationally agreed development goals	(c) (i) Increased percentage of participants in ESCAP activities indicating that they are better able to design and implement sound economic development policies in support of the regional implementation of the Istanbul Programme of Action, the Millennium Development Goals and other internationally agreed development goals

	Performance measures (Percentage) 2010-2011: 67 Estimate 2012-2013: 80 Target 2014-2015: 85
	(ii) Increased number of government policies, programmes and initiatives that reflect principles or recommendations advanced by ESCAP to achieve the Millennium Development Goals and other internationally agreed targets *Performance measures* (Number of member States) 2010-2011: 21 Estimate 2012-2013: 26 Target 2014-2015: 30
(d) Improved capacity of member States to formulate and implement rural development policies that promote sustainable agriculture and food security	(d) Increased percentage of participants in the work of the Centre for Alleviation of Poverty through Sustainable Agriculture indicating that they are better able to formulate and implement rural development policies that promote sustainable agriculture and food security *Performance measures* (Percentage of participating member States) 2010-2011: 70 Estimate 2012-2013: 80 Target 2014-2015: 85

External factors

19.41 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) national economic, social and political conditions in the target countries remain stable; (b) government institutions and civil society organizations have the necessary human and financial capabilities to ensure successful cooperation; and (c) adequate extrabudgetary resources are mobilized to ensure the necessary outreach and depth of technical cooperation activities.

Outputs

19.42 During the biennium 2014-2015, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget/extrabudgetary):

(i) ESCAP: parliamentary documentation: report on issues related to Pacific island developing countries (1); reports on issues related to macroeconomic policy, poverty reduction and inclusive development (2); report on issues related to least developed and landlocked developing countries (1); reports on the Centre for Alleviation of Poverty through Sustainable Agriculture (CAPSA) (2);

(ii) ESCAP Committee on Macroeconomic Policy, Poverty Reduction and Inclusive Development:

a. Substantive servicing of meetings: plenary (6);

b. Parliamentary documentation: report of the Committee on Macroeconomic Policy, Poverty Reduction and Inclusive Development (1); report on major issues related to macroeconomic policy, poverty reduction and inclusive development (1);

(iii) Asia-Pacific Midterm Review of the Istanbul Programme of Action:

a. Substantive servicing of meetings: plenary sessions (6);

b. Parliamentary documentation: report of the Asia-Pacific Midterm Review of the Istanbul Programme of Action (1); report on issues related to least developed countries (1);

(iv) Ad hoc expert groups: peer reviews of the *Economic and Social Survey of Asia and the Pacific* (2); expert group meeting on the regional follow-up programme to the Almaty Programme of Action: Addressing the Special Needs of Landlocked Developing Countries within a New Global Framework for Transit Transport Cooperation for Landlocked and Transit Developing Countries (1); expert group meeting on the regional review of the implementation of the Istanbul Programme of Action (1);

(v) Assistance to representatives, rapporteurs: Governing Council of CAPSA (2);

(b) Other substantive activities (regular budget and extrabudgetary):

(i) Recurrent publications: regional Millennium Development Goals report (1); *Economic and Social Survey of Asia and the Pacific*, including the launch (year-end update issued electronically) (2); *Asia-Pacific Development Journal* (2 issues per year) (4); *ESCAP Working Paper Series* (2);

(ii) Non-recurrent publications: midterm review of the Istanbul Programme of Action (1);

(iii) Booklets, fact sheets, wallcharts, information kits: *Palawija News* (triennial) (2); information services and database development on sustainable agriculture for poverty reduction (2); public information materials on the socioeconomic policy and performance of Asia and the Pacific (including press background notes, country notes and presentation materials) (2); ESCAP policy briefs (triennial) (2);

(iv) Technical materials: materials addressing key issues and concerns in reducing the development gaps and promoting inclusive, resilient and sustainable development through a multisectoral approach to development in the countries in the region with special needs (2); technical background papers on selected issues in the least developed countries as part of the implementation of the Istanbul Programme of Action in collaboration with the Office of the High Representative for the Least Developed Countries, Landlocked Developing Countries and Small Island Developing States and the Department of Economic and Social Affairs (2); paper on economic policies to

promote growth, reduce poverty and narrow development gaps (1); paper on issues and challenges in macroeconomic coordination and regional financial architecture to avoid future financial and economic crises and promote inclusive, resilient and sustainable development, including achievement of the Millennium Development Goals (1); paper on sustainable agriculture and food security: portfolio of knowledge and best practices on sustainable agriculture technology options (1); knowledge and best practices for facilitating regional food trade (1); working papers on smallholder agriculture in Asia and the Pacific (2); working papers on measuring agricultural sustainability in Asia and the Pacific (2);

(v) Substantive servicing of inter-agency meetings: preparation of forecasts of major Asian and Pacific countries for Project LINK (2); Asia-Pacific Regional Coordination Mechanism Thematic Working Group on Poverty and Hunger (biannual) (2);

(vi) Contribution to joint outputs: regional inputs to and launching of *World Economic Situation and Prospects* (2);

(c) Technical cooperation (regular budget and extrabudgetary):

(i) Training courses, seminars and workshops: training course on implementing the Istanbul Programme of Action in the development strategies of the least developed countries (52 participants) (1); high-level policy dialogue on promoting regional and South-South cooperation between Central Asian economies and other countries in the region, with a focus on countries with special needs, as part of the implementation of the follow-up to the Almaty Programme of Action (100 participants) (1); multi-stakeholder subregional advocacy workshop for implementing the Dhaka Outcome Document on the Brussels Programme of Action for the Least Developed Countries and the Istanbul Programme of Action (60 participants) (1); in-country policy dialogue on inclusive and pro-poor macroeconomic policies, implementation challenges and the sharing of best practices (20 participants) (1); subregional workshop on the policy recommendations on key socioeconomic issues in the *Economic and Social Survey of Asia and the Pacific* (30 participants) (1); seminar series on key social and economic issues in Asia and the Pacific (30 participants) (1); capacity-building on agricultural policy analysis: food security and poverty reduction through sustainable agriculture in countries in Asia and the Pacific (45 participants and 3 courses in 2014), (45 participants and 3 courses in 2015) (1);

(ii) Field projects: technical cooperation projects: strengthening capacity of member States, in particular countries with special needs, in formulating and implementing policies and strategies for accelerating progress towards achievement of the Millennium Development Goals (1); strengthening national capacities in countries with special needs in addressing socioeconomic development and environmental challenges and facilitating their engagement in regional and subregional cooperation and integration (1); enhanced capacity of policymakers and senior government officials to formulate regionally coordinated macroeconomic policies to ensure sustained recovery, to mitigate the effect of future crises and to sustain dynamic and inclusive development (1); improved understanding among policymakers and development partners of key analytical issues and operational components involved in developing mechanisms for regional fiscal, financial and monetary cooperation (1); improved food security and nutrition of the poorest and most vulnerable people in South and South-East Asia, including through strengthened South-South dialogue and intraregional learning on sustainable agriculture technologies and trade facilitation (1); improved enabling environment for integrated socioeconomic

development in the dry zone of Myanmar in the context of inclusive and sustainable development, with special emphasis on livelihoods and food security (1).

Table 19.14 **Resource requirements: subprogramme 1**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2012-2013*	*2014-2015 (before recosting)*	*2012-2013*	*2014-2015*
Regular budget				
Post	7 881.6	7 537.5	34	32
Non-post	757.0	363.4	–	–
Subtotal	**8 638.6**	**7 900.9**	**34**	**32**
Extrabudgetary	4 280.2	3 852.5	13	13
Total	**12 918.8**	**11 753.4**	**47**	**45**

19.43 The amount of $7,900,900, reflecting a decrease of $737,700, provides for the funding of 32 posts (1 D-1, 4 P-5, 5 P-4, 6 P-3, 2 P-2 and 14 Local level) in the amount of $7,537,500 and non-post requirements in the amount of $363,400 for consultants, experts, travel of staff and contractual services. The decrease of $737,700 is owing to: (a) the outward redeployment of one post at the P-2 level to component 4, subregional activities for development in South and South-West Asia of subprogramme 8, Subregional activities for development; (b) the abolishment of one Local level post in line with General Assembly resolution 67/248 as reflected in table 19.6, item 1, reduced substantive support available for research, and publications, of the present report; and (c) the removal of a one-time provision of resources resulting from the decisions contained in the outcome document of the United Nations Conference on Sustainable Development, entitled "The future we want", pursuant to General Assembly resolution 67/246 on questions relating to the programme budget for the biennium 2012-2013.

19.44 During the biennium 2014-2015, estimated extrabudgetary resources of $3,852,500, reflecting a decrease of $427,700, will complement resources from the regular budget to implement the programme of work which corresponds to the regional and global mandates related to issues in countries with special needs. The extrabudgetary resources will be required for the implementation of technical cooperation activities such as projects of CAPSA that provide insight into sustainable agriculture and poverty alleviation in Asia and the Pacific. The projected decrease is based on the financing capacity of the majority of traditional donors, which has been reduced owing to fiscal difficulties.

Subprogramme 2
Trade and investment

Resource requirements (before recosting): $6,565,400

19.45 The substantive responsibility for the subprogramme will lie with the Trade and Investment Division, with support from the Asian and Pacific Centre for Transfer of Technology (APCTT) and the Centre for Sustainable Agricultural Mechanization (CSAM) (formerly named the "United Nations Asian and Pacific Centre for Agricultural Engineering and Machinery"). The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 2 of programme 16 of the biennial programme plan for the period 2014-2015.

Table 19.15 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To enhance trade, investment, enterprise development and technology transfer for inclusive and sustainable development in the Asia-Pacific region

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhanced knowledge of ESCAP member States of trends, emerging issues and evidence-based policy options in the area of trade, investment, enterprise development and technology transfer in support of inclusive and sustainable development	(a) (i) Increased number of references to ESCAP publications, related materials and activities in the area of trade and investment, in the policy-related literature and key media outlets *Performance measures* (Number of review articles and references) 2010-2011: not available Estimate 2012-2013: 30 Target 2014-2015: 35 (ii) Increased number of references to ESCAP publications, related materials and activities on technology transfer and agricultural mechanization in the policy-related literature and key media outlets *Performance measures* (Number of review articles and references) 2010-2011: not available Estimate 2012-2013: 8 Target 2014-2015: 10
(b) Strengthened regional cooperation in trade, investment, enterprise development, innovation and the development and transfer of technology in support of inclusive and sustainable development	(b) (i) Number of ESCAP member States participating in or indicating that they find regional cooperation mechanisms in trade and investment fostered by ESCAP useful for their country

Performance measures

(Number of ESCAP member States)

2010-2011: 26

Estimate 2012-2013: 15

Target 2014-2015: 26

(ii) Number of ESCAP member States participating in or indicating that they find regional cooperation mechanisms promoted by the Asian and Pacific Centre for Transfer of Technology and the Centre for Sustainable Agricultural Mechanization to foster innovation, to develop and transfer technology, or in the area of agricultural mechanization, useful for their country

Performance measures

(Number of ESCAP member States)

2010-2011: not available

Estimate 2012-2013: 10

Target 2014-2015: 10

(iii) Increased coverage and depth of commitment under the Asia-Pacific Trade Agreement and/or the expansion of membership in the Agreement

Performance measures

(Average margin of preferences)

2010-2011: 26.8 per cent

Estimate 2012-2013: 32 per cent

Target 2014-2015: 35 per cent

Performance measures

(Number of products receiving preferences)

2010-2011: 4,270 products

Estimate 2012-2013: 5,000 products

Target 2014-2015: 6,000 products

(c) Increased capacity of ESCAP member States to formulate and implement more effective and coherent policies on trade, investment, enterprise development and technology transfer in support of inclusive and sustainable development	(c) (i) Percentage of participants in ESCAP activities and initiatives indicating that they have increased their capacity to formulate or implement more effective and coherent policies on trade, investment and enterprise development *Performance measures* (Percentage) 2010-2011: 83 Estimate 2012-2013: 80 Target 2014-2015: 80 (ii) Percentage of participants in activities of the Asian and Pacific Centre for Transfer of Technology and the Centre for Sustainable Agricultural Mechanization indicating that they have increased their capacity to formulate or implement more effective and coherent policies to foster innovation, to develop and transfer technology, or in the area of agricultural mechanization *Performance measures* (Percentage) 2010-2011: not available Estimate 2012-2013: 75 Target 2014-2015: 80

External factors

19.46 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the global, regional and national environments remain conducive to continued expansion of collaboration on trade, investment and other financial issues; (b) national institutions are willing to provide relevant information; and (c) adequate extrabudgetary resources are mobilized to ensure the necessary outreach and depth of technical cooperation activities.

Outputs

19.47 During the biennium 2014-2015, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget and extrabudgetary):

(i) ESCAP: parliamentary documentation: reports on issues related to trade and investment (2); reports on the activities of APCTT (2); reports of the Centre for Sustainable Agricultural Mechanization (2);

(ii) ESCAP Committee on Trade and Investment:

a. Substantive servicing of meetings: plenary (6);

b. Parliamentary documentation: report of the Committee on Trade and Investment (1); report on major issues related to trade and investment (1);

(iii) Ad hoc expert groups: expert group meeting on emerging issues in trade and investment (1); expert group meeting on sustainable and inclusive trade and investment policies, including gender dimensions, in Asia and the Pacific (1); expert group meeting on integrated use of single windows for trade facilitation (1);

(iv) Assistance to representatives, rapporteurs: Governing Council of the Asian and Pacific Centre for Transfer of Technology (2); Governing Council of the Centre for Sustainable Agricultural Mechanization (2); Asia-Pacific Trade Agreement Standing Committee (2); Ministerial Council of the Asia-Pacific Trade Agreement (1); United Nations Special Programme for the Economies of Central Asia Project Working Group on Trade (2); Board of Directors of the Greater Mekong Subregion Business Forum (2); ESCAP Business Advisory Council (2);

(b) Other substantive activities (regular budget and extrabudgetary):

(i) Recurrent publications: *Asia-Pacific Trade and Investment Report* (2);

(ii) Non-recurrent publications: *Studies in Trade and Investment: Reducing Trade Costs to Enhance Competitiveness* (1); *Studies in Trade and Investment: Enhancing the Resilience of Small and Medium-Sized Enterprises in Asia and the Pacific* (1); *Studies in Trade and Investment: Trade, Transit and Logistics — The Way Forward for Asia and the Pacific* (1); *Studies in Trade and Investment: Promoting Women's Entrepreneurship and their Participation in International Value Chains in Asia and the Pacific* (1); *Studies in Trade and Investment: Enhancing Trade Policy Design for Inclusive and Sustainable Development* (1); *Regional Best Practices on Environmentally Sound Waste Management Technologies in Selected Areas* (1);

(iii) Booklets, fact sheets, wallcharts, information kits: trade facilitation newsletters (electronic) (2); ESCAP activities in trade and investment: past, present and future (1); *Asia-Pacific Trade and Investment Report* country factsheets and country briefs (2);

(iv) Technical material: Asia-Pacific Trade and Investment Agreements Database (2); Comprehensive Trade Cost Database (2); trends on trade and investment in Asia and the Pacific for selected United Nations publications (2); staff working paper series on key aspects of trade and investment in Asia and the Pacific (2); the Agreement on Trade-related Aspects of Intellectual Property Rights (TRIPS Agreement) and other trade-related factors affecting universal access to HIV treatment (1); Asian and Pacific Centre for Transfer of Technology web-based resource material on technology transfer, national innovation systems and grass-roots innovations, including the *Asia-Pacific Tech Monitor* (2); *Value Added Technology Information Service* periodicals on waste management, non-conventional energy, food processing, biotechnology and ozone layer protection (2); Centre for Sustainable Agricultural Mechanization website of data and information sharing on good agricultural practices and environmentally sustainable agriculture for poverty reduction (2);

(v) Audiovisual resources: production of multimedia/reference materials on trade and investment, including for the promotion of regional integration and for the *Asia-Pacific Trade and Investment Report* (1);

(vi) Technical cooperation (regular budget and extrabudgetary):

(vii) Training courses, seminars and workshops: seminar on trade, investment and the environment, in relation to the Seventh Ministerial Conference on Environment and Development in Asia and the Pacific (20 participants) (1);

(viii) Field projects: technical cooperation projects: increased regional cooperation through the development of the Asia-Pacific network for testing agricultural machinery (1); increased capacity of member Governments to negotiate and implement trade and investment agreements that reduce obstacles to trade and investment and support inclusive, resilient and sustainable development, including through the Asia-Pacific Trade Agreement (1); increased capacity of key institutions in the region to conduct policy-relevant research on cohesive, effective, sustainable and inclusive policies for trade, investment, enterprise development and technology transfer (1); increased capacity of member States to develop and implement appropriate trade and investment policies and trade facilitation measures, including for paperless trading, to remove regulatory and procedural barriers to trade (1); enhanced private sector development for inclusive and sustainable growth in Asia and the Pacific (1); increased capacity of member States to strengthen key components of national innovation systems, including fostering women's entrepreneurship, commercialization of research and development outputs, promoting "high-tech" ventures, and commercialization of grass-roots innovations (1); increased national capacity of member States to strengthen their technology innovation systems, including technology transfer and development of new technologies for inclusive and sustainable development (1).

Table 19.16 **Resource requirements: subprogramme 2**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2012-2013*	*2014-2015 (before recosting)*	*2012-2013*	*2014-2015*
Regular budget				
Post	6 845.8	6 382.9	28	26
Non-post	198.3	182.5	–	–
Subtotal	**7 044.1**	**6 565.4**	**28**	**26**
Extrabudgetary	6 411.5	6 319.5	20	18
Total	**13 455.6**	**12 884.9**	**48**	**44**

19.48 The amount of $6,565,400, reflecting a decrease of $478,700, provides for the funding of 26 posts (1 D-1, 5 P-5, 3 P-4, 4 P-3, 3 P-2 and 10 Local level) in the amount of $6,382,900 and for non-post requirements in the amount of $182,500 for consultants, experts, travel of staff and contractual services. The decrease in the resources is owing to: (a) the outward redeployment of one post at the P-4 level to component 4, subregional activities for development in South and South-West Asia of subprogramme 8, Subregional activities for development; and (b) the abolishment of one Local level post in line with General Assembly resolution 67/248 as reflected in table 19.6, item 1, of the present report.

19.49 During the biennium 2014-2015, estimated extrabudgetary resources of $6,319,500, reflecting a decrease of $92,000, will complement resources from the regular budget to implement the programme of work and will be dedicated for research, policy analysis, regional policy dialogues and capacity-building activities in the following areas: enhancing trade policy research capacity

and its application in trade policy reform implementation; increasing the number of ESCAP members and associate members making progress towards becoming members of regional and multilateral trade and investment agreements and mechanisms; implementing paperless trade systems for inclusive and sustainable intraregional trade facilitation; supporting implementation of corporate social responsibility principles, including the Global Compact; increased dialogue between the public and private sectors in the region through the Asia-Pacific Business Forum and the ESCAP Business Advisory Council; increased knowledge of policies and programmes that promote the integration of small and medium-sized enterprises into global and regional supply chains; and promotion of a competitive knowledge-based economy through the development of science-based knowledge and the transfer of technology. The extrabudgetary resources will: enable APCTT to strengthen the capacity of member countries, in their endeavour to achieve technology-based inclusive and sustainable development; provide the means for CSAM to continue its work to strengthen policy analysis and research, capacity-building and training, and provide advisory services to its member States in adopting sustainable agricultural technologies and mechanization strategies; promote regional economic integration process by facilitating intraregional trade of agricultural machinery; and increase market competitiveness of rural agricultural enterprises. The projected decrease is based on the financing capacity of the majority of traditional donors, which has been reduced owing to fiscal difficulties.

Subprogramme 3
Transport

Resource requirements (before recosting): $6,699,600

19.50 The substantive responsibility for this subprogramme will lie with the Transport Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 3 of programme 16 of the biennial programme plan for the period 2014-2015.

Table 19.17 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen regional cooperation and integration in transport for inclusive and sustainable development in the ESCAP region

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhanced knowledge and increased capacity of ESCAP member States to develop and implement transport policies and programmes	(a) Increased number of government policies, programmes and initiatives that reflect transport-related principles or recommendations promoted by ESCAP *Performance measures* (Number of reported policies, programmes and initiatives) 2010-2011: 71 Estimate 2012-2013: 80 Target 2014-2015: 90

(b) Increased capacity of ESCAP member States and the private sector to plan and develop international intermodal transport linkages, including the Asian Highway network, the Trans-Asian Railway network and dry ports of international importance	(b) (i) Number of national projects and programmes to upgrade regional transport infrastructure, including the Asian Highway network, the Trans-Asian Railway network and dry ports of international importance *Performance measures* (Number of new investment projects and feasibility studies) 2010-2011: 48 Estimate 2012-2013: 60 Target 2014-2015: 70 (ii) Increased number of accessions by ESCAP member States to global, regional and subregional agreements *Performance measures* (Number of accessions) 2010-2011: 56 Estimate 2012-2013: 65 Target 2014-2015: 70
(c) Increased capacity of ESCAP member States and the private sector to implement measures to improve the efficiency of international transport operations and logistics	(c) (i) Increased number of initiatives to remove non-physical bottlenecks and facilitate the efficient movement of people, goods and vehicles along transport routes and at border crossings *Performance measures* (Number of initiatives) 2010-2011: 18 Estimate 2012-2013: 24 Target 2014-2015: 30 (ii) Increased number of countries with training programmes on freight forwarding, multimodal transport and logistics

Performance measures

2010-2011: 5

Estimate 2012-2013: 10

Target 2014-2015: 15

External factors

19.51 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) governments of members and associate members are willing and able to implement ESCAP-promoted programmes and projects within the period; and (b) adequate extrabudgetary resources are mobilized to ensure the necessary outreach and depth of technical cooperation activities.

Outputs

19.52 During the biennium 2014-2015, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget and extrabudgetary):

(i) ESCAP: parliamentary documentation: reports on issues related to transport (2);

(ii) ESCAP Committee on Transport:

a. Substantive servicing of meetings: plenary (6);

b. Parliamentary documentation: report of the Committee on Transport (1); report on major issues related to transport (1);

(iii) Ad hoc expert groups: expert group meeting on sustainable and inclusive transport development (1); expert group meeting on integrated use of single window for transport facilitation (1);

(iv) Assistance to representatives, rapporteurs: Working Group on the Asian Highway Network (1); Working Group on the Trans-Asian Railway Network (1); Working Group on Dry Ports (1); United Nations Special Programme for the Economies of Central Asia: Working Group on Transport and Border Crossing (2);

(b) Other substantive activities (regular budget and extrabudgetary):

(i) Recurrent publications: *Review of Developments in Transport in Asia and the Pacific* (1); *Transport and Communications Bulletin for Asia and the Pacific* (2);

(ii) Non-recurrent publications: *Monograph Series on Transport: Facilitation and Logistics Development in Asia and the Pacific* (1);

(iii) Technical material: Regional progress on the United Nations Decade of Action for Road Safety (1); updating of manual and software for transport policy (integrated transport planning model) (1); updating of geographic information systems database on transport, the Asian Highway database and the Trans-Asian Railway database (1); maps of the integrated intermodal transport network, Asian Highway and the Trans-Asian Railway (3); updating of transport facilitation model (1); meeting the needs of single window for trade and transport facilitation (1);

(c) Technical cooperation (regular budget and extrabudgetary): field projects: technical cooperation projects: strengthening capacity of member States to formulate and implement

policies and measures for development of economically viable, environmentally sound and socially inclusive transport systems, including in support of the Millennium Development Goals and gender equality (1); strengthening capacity of member States to formulate and implement policies to improve road safety (1); strengthening capacity of policymakers and the private sector to develop and manage efficient regional/subregional transport connectivity, including inter-island shipping and logistics services (1); strengthening capacity of member States to develop and operationalize an integrated regional transport network, including the Asian Highway network, the Trans-Asian Railway network and dry ports of international importance (1); strengthening capacity of member States to mobilize financing from various sources, including the private sector, for transport infrastructure development (1); strengthening capacity of member States to formulate and implement transport facilitation measures, including facilitation of transport between subregions (1); strengthening capacity of policymakers and private sector to develop efficient freight forwarding, multimodal transport and logistics services (1).

Table 19.18 **Resource requirements: subprogramme 3**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2012-2013*	*2014-2015 (before recosting)*	*2012-2013*	*2014-2015*
Regular budget				
Post	6 668.8	6 531.9	28	27
Non-post	182.2	167.7	–	–
Subtotal	**6 851.0**	**6 699.6**	**28**	**27**
Extrabudgetary	1 442.0	1 160.3	2	1
Total	**8 293.0**	**7 859.9**	**30**	**28**

19.53 The amount of $6,699,600, reflecting a decrease of $151,400, would provide for the funding of 27 posts (1 D-1, 3 P-5, 6 P-4, 4 P-3, 2 P-2 and 11 Local level) in the amount of $6,531,900 and for non-post requirements in the amount of $167,700 for consultants, experts, travel of staff and contractual services. The decrease in resources is owing mainly to the abolishment of one Local level post in line with General Assembly resolution 67/248, as reflected in table 19.6, item 1, of the present report.

19.54 During the biennium 2014-2015, estimated extrabudgetary resources of $1,160,300, reflecting a decrease of $281,700, will complement resources from the regular budget to implement the programme of work and will be critical for the implementation of the Regional Action Programme for Transport Development in Asia and the Pacific, Phase II (2012-2016) and the Regional Strategic Framework for the Facilitation of International Road Transport. The extrabudgetary resources will be used mainly to provide capacity development activities under technical cooperation projects. The projected decrease is based on the financing capacity of the majority of traditional donors, which has been reduced owing to fiscal difficulties.

Subprogramme 4
Environment and development

Resource requirements (before recosting): $7,756,600

19.55 The substantive responsibility for the subprogramme will lie with the Environment and Development Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 4 of programme 16 of the biennial programme plan for the period 2014-2015.

Table 19.19 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To improve the sustainability, resilience and inclusiveness of societies in Asia and the Pacific, including through promoting quality of growth

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhanced understanding by local and national Governments of environmental, energy and water and urban policies and strategies for poverty reduction and inclusive and sustainable development	(a) Number of references to ESCAP publications, policy briefs, projects and related activities in policy documents, declarations and statements and in key media outlets showing an increased understanding of environmental, energy and water and urban policies and strategies for inclusive and sustainable development *Performance measures* (Number of references) 2010-2011: 10 Estimate 2012-2013: 15 Target 2014-2015: 13
(b) Improved capacity of Governments and other stakeholders in developing and implementing environmental, energy and water and urban policies and strategies for inclusive and sustainable development	(b) Number of policies, strategies and initiatives developed by Governments and other stakeholders reasonably attributable to ESCAP interventions in the areas of environment, energy, water and urban policies and strategies for inclusive and sustainable development *Performance measures* (Number of policies, strategies and initiatives) 2010-2011: 10 Estimate 2012-2013: 15 Target 2014-2015: 13

(c) Strengthened regional cooperation and networking on environmental, energy and water and urban policies and strategies for inclusive and sustainable development	(c) Number of outcome documents, recommendations and initiatives from ESCAP member States and other key actors on regional cooperation issues related to environment, energy security, water resources management and urban development *Performance measures* (Number of outcome documents, recommendations and initiatives) 2010-2011: 11 Estimate 2012-2013: 14 Target 2014-2015: 20

External factors

19.56 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) economic, social and environmental conditions and trends will continue to be conducive to the implementation of sustainable development strategies, including the green economy in the context of sustainable development and poverty eradication approach; (b) national economic, social and political conditions in the target countries remain stable; (c) government institutions and civil society organizations have the necessary human and financial capabilities to ensure successful cooperation; and (d) adequate extrabudgetary resources are mobilized to ensure the necessary outreach and depth of technical cooperation activities.

Outputs

19.57 During the biennium 2014-2015, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget/extrabudgetary):

(i) ESCAP: parliamentary documentation: reports on issues related to environment and development (2);

(ii) Seventh Ministerial Conference on Environment and Development in Asia and the Pacific:

a. Substantive servicing of meetings: plenary (10);

b. Parliamentary documentation: report on the outcome of the Ministerial Conference on Environment and Development (1); report on issues related to the Ministerial Conference on Environment and Development (1);

(iii) Ad hoc expert groups: expert group meeting on the sustainable development and attainment of the Millennium Development Goals in Asia and the Pacific, including gender perspectives (1); expert group meeting on sustainable development, energy security and integrated water resource management in Asia and the Pacific, including gender perspectives (1); expert group meeting on urban dimensions in promoting sustainable development in Asia and the Pacific (1); Regional Preparatory Meeting for the Seventh Ministerial Conference on Environment and Development in Asia and the

Pacific (1); regional implementation meetings in preparation for the high-level political forum (2);

(b) Other substantive activities (regular budget and extrabudgetary):

(i) Recurrent publications: *Greening of Economic Growth in Asia and the Pacific* (series on CD-ROM): improving decision-support (1); *Greening of Economic Growth in Asia and the Pacific* (series on CD-ROM): toolboxes and best practices in applying policies on green economy in the context of sustainable development and poverty eradication at all levels (1);

(ii) Non-recurrent publications: *The State of Environment and Development in Asia and the Pacific* (1);

(iii) Special events: World Habitat Day (2); World Water Day (2);

(iv) Technical material: policy briefs and working documents on emerging and critical issues related to environment, energy and water, and urban development (2); policy briefs and working documents on governance for inclusive, sustainable and resilient cities (1); web-based regional platform on sustainable development and green economy, including online e-learning facilities (1); analysis of successful approaches to upgrading slums and poverty reduction (1); analysis of urban development patterns and trends in the Asia-Pacific region (1); outcome document of the Asian and Pacific Energy Forum (1); outcome document of the Sixth Asian and Pacific Urban Forum, including substantive papers on emerging and critical urban issues (1);

(v) Substantive servicing of inter-agency meetings: regional inter-agency consultative meetings on good urban governance (2); Regional Coordination Mechanism Thematic Working Group on Environment and Disaster Management (2); SPECA Project Working Group on Water and Energy Resources (2);

(c) Technical cooperation (regular budget and extrabudgetary):

(i) Training courses, seminars and workshops: multi-stakeholder policy dialogues on sustainable urban development (25 participants) (1); regional capacity development for enhanced skills for development and application of green economy in the context of sustainable development and poverty eradication strategies, policies and tools, including conduct of training-of-trainers seminars and operation of online e-learning facilities (120 participants) (1); regional workshop on urban infrastructure development and financing mechanisms in the context of the sustainable development goals (30 participants) (1); Sixth Asian and Pacific Urban Forum (80 participants) (1);

(ii) Field projects: support to monitoring of regional progress on sustainable development (1); enhanced capacity for sustainable urban planning, design and resilience (1); sustainable production, consumption and livelihoods in Asia-Pacific cities (1); improved capacity on integrated water resources management (1); policy advocacy and capacity-building for enhanced energy security and the sustainable use of energy (1); regional cooperation on greening of economic growth in Asia and the Pacific, following from the Seoul Initiative Network on Green Growth (1); regional cooperation on win-win policy approaches to climate change and development (1); strengthening regional partnerships on implementation of the outcome of the United Nations Conference on Sustainable Development, including national, regional and interregional initiatives (1).

Table 19.20 **Resource requirements: subprogramme 4**

Category	*Resources (thousands of United States dollars)*		*Posts*	
	2012-2013	*2014-2015 (before recosting)*	*2012-2013*	*2014-2015*
Regular budget				
Post	7 205.0	7 068.2	31	30
Non-post	348.2	688.4	–	–
Subtotal	**7 553.2**	**7 756.6**	**31**	**30**
Extrabudgetary	7 435.9	6 875.0	3	2
Total	**14 989.1**	**14 631.6**	**34**	**32**

19.58 The amount of $7,756,600, reflecting a net increase of $203,400, would provide for the funding of 30 posts (1 D-1, 3 P-5, 7 P-4, 3 P-3, 3 P-2 and 13 Local level) in the amount of $7,068,200 and for non-post requirements in the amount of $688,400 for general temporary assistance, consultants, experts, travel of staff and contractual services. The net increase is due to the provision of non-recurrent resources in the amount of $506,100 for the implementation of General Assembly resolution 66/288 endorsing the outcome document of the United Nations Conference on Sustainable Development, entitled "The future we want", partially offset by the abolishment of one Local level post in line with General Assembly resolution 67/248 as reflected in table 19.6, item 1, of the present report.

19.59 During the biennium 2014-2015, estimated extrabudgetary resources of $6,875,000, reflecting a decrease of $560,900, will complement resources from the regular budget to implement the programme of work and implement specific activities for strengthened regional cooperation and networking among ESCAP member States on an increased number of issues related to environmentally sustainable economic growth, for improved awareness and understanding among policymakers in planning, finance and other relevant ministries and stakeholders in the ESCAP region on effective policy and programme options for promoting environmentally sustainable economic growth, and for improving capacity of ESCAP member States to develop policy and programme options, including those with a poverty and gender dimension for promoting environmentally sustainable economic growth. The projected decrease is based on the financing capacity of the majority of traditional donors, which has been reduced owing to fiscal difficulties.

Subprogramme 5
Information and communications technology and disaster risk reduction and management

Resource requirements (before recosting): $5,355,300

19.60 The substantive responsibility for the subprogramme will lie with the Information and Communications Technology and Disaster Risk Reduction Division, with support from the Asian and Pacific Training Centre for Information and Communication Technology for Development. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 5 of programme 16 of the biennial programme plan for the period 2014-2015.

Table 19.21 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen information and communications technology (ICT) connectivity and enhance regional cooperation and capacity for improved disaster risk reduction and management and associated socioeconomic risks towards an inclusive and sustainable development in Asia and the Pacific

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Improved capacity of member States to measure and analyse progress towards an inclusive and resilient information society	(a) (i) Increased percentage of policymakers who indicated enhanced knowledge and skills to formulate policies and strategies in the field of ICT and disaster risk reduction, including gender dimensions *Performance measures* (Percentage) 2010-2011: 70 Estimate 2012-2013: 72 Target 2014-2015: 75 (ii) Increased number of government policies, strategies, programmes, projects and initiatives that reflect ESCAP-promoted principles and recommendations in the area of ICT and disaster risk reduction *Performance measures* 2010-2011: 8 Estimate 2012-2013: 9 Target 2014-2015: 11
(b) Strengthened regional cooperation in ICT connectivity for the promotion of inclusive and sustainable development	(b) Increased number of ESCAP member States deriving benefits from ESCAP-promoted regional cooperation mechanisms devoted to ICT connectivity, including space applications and disaster risk reduction *Performance measures* (Statements and reports of relevant stakeholders) 2010-2011: 8 Estimate 2012-2013: 9 Target 2014-2015: 10

(c) Improved knowledge and awareness of member States of effective policies and strategies in disaster risk reduction in the region	(c) Increased percentage of ESCAP member States participating in ESCAP activities indicating that they are better able to assess, prepare for and manage disaster risks *Performance measures* (Percentage) 2010-2011: 60 Estimate 2012-2013: 60 Target 2014-2015: 62
(d) Strengthened capacity of member States to apply ICT for inclusive and sustainable socioeconomic development policies and programmes	(d) (i) Percentage of participants in activities of the Asian and Pacific Training Centre for Information and Communication Technology for Development who indicated that they are better able to apply ICT for socioeconomic development *Performance measures* (Percentage) 2010-2011: 88 Estimate 2012-2013: 85 Target 2014-2015: 85 (ii) Increased number of national training initiatives that reflect or incorporate training modules developed by the Training Centre *Performance measures* 2010-2011: 175 initiatives Estimate 2012-2013: 185 initiatives Target 2014-2015: 195 initiatives

External factors

19.61 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member States consider information and communications technology and disaster risk reduction as priorities and pursue information and communications technology connectivity in the region and integrate disaster risk reduction into their socioeconomic development programmes; (b) member States are willing to collaborate in information and communications technology and in disaster risk reduction for inclusive, sustainable and resilient development; and (c) adequate extrabudgetary resources are mobilized to ensure the necessary outreach and depth of technical cooperation activities.

Outputs

19.62 During the biennium 2014-2015, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget and extrabudgetary):

(i) Economic and Social Commission for Asia and the Pacific (ESCAP): parliamentary documentation: reports on issues related to information and communications technology and disaster risk reduction (2); reports on the activities of the Asian and Pacific Training Centre for Information and Communication Technology for Development (APCICT) (2);

(ii) ESCAP Committee on Information and Communications Technology:

a. Substantive servicing of meetings: plenary (6);

b. Parliamentary documentation: report of the Committee on Information and Communications Technology (1); report on major issues related to information and communications technology (1);

(iii) ESCAP Committee on Disaster Risk Reduction:

a. Substantive servicing of meetings: plenary sessions (6);

b. Parliamentary documentation: report of the Committee on Disaster Risk Reduction (1); report on major issues related to disaster risk reduction (1);

(iv) Ad hoc expert groups: expert group meeting on measuring the information society and promoting digital inclusion (1); expert group meeting on regional cooperative mechanisms in ICT, including space applications, for inclusive, resilient and sustainable development (1); expert group meeting on disaster risk assessment and resilience-building in Asia and the Pacific (1);

(v) Assistance to representatives, rapporteurs: Asian and Pacific Training Centre for Information and Communication Technology Development (APCICT) Governing Council (2);

(b) Other substantive activities (regular budget and extrabudgetary):

(i) Recurrent publications: *Asia-Pacific Disaster Report* (1);

(ii) Booklets, fact sheets, wallcharts, information kits: promotional material for the Asia-Pacific Gateway for Disaster Risk Management and Development (1); APCICT training programme brochures (1); APCICT briefing note (annually) (2);

(iii) Technical material: analytical review of the national and regional implementation of targets under the Declaration of Principles and Plan of Action adopted at the first phase of the World Summit on the Information Society (1); study on broadband infrastructure connectivity, including gaps and opportunities (1); working paper series on the knowledge-based information society (1); assessment of emerging ICT innovations and societal transformations (1); Asia-Pacific Gateway for Disaster Risk Management and Development (www.drrgateway.net) for enhanced knowledge management (continuous updating) (1); technical and policy brief on ICT connectivity gaps in regional trade and transport facilitation, including impacts of disasters (1); working paper on ICT infrastructure mapping, including gaps and opportunities (1); assessment and monitoring of ICT regional trends and promoting regional cooperation for digital inclusion (1); technical and policy brief on good practices for promoting regional cooperation in space applications for sustainable urban development, water resources management and transportation management (1); technical paper on using space-based

applications and information available through the ESCAP-established regional cooperative mechanism for improving disaster risk management (1); technical paper on policies and strategies in incorporating and using available new information and communications technology, including space-based applications, in multisectoral regional cooperation for resilient, inclusive and sustainable development (1); working paper series on regional strategy on resilience to disaster risks, and effects on socioeconomic development, taking into account scenarios following the Hyogo Framework for Action 2005-2015: Building the Resilience of Nations and Communities to Disaster (1); assessment of emerging social aspects of disasters, including gender and disability perspectives, and policies for enhanced disaster preparedness (1); ICT for development training module for government leaders and other beneficiary groups (1); ICT for development case study series (1); technical paper on needs assessment in relation to ICT capacity-building (1); technical paper on compilation of best practices with regard to ICT capacity-building (1); e-collaborative hub: a site for online convergence to strengthen capacities in the use of ICT for development (www.unapcict.org/ecohub) (continuous updating) (1); APCICT Virtual Academy (http://ava.unapcict.org) (continuous updating) (1);

(iv) Substantive servicing of inter-agency meetings: Intergovernmental Consultative Committee on Regional Space Applications Programme (2); World Meteorological Organization (WMO)/ESCAP Panel on Tropical Cyclones (2); ESCAP/WMO Typhoon Committee (2); Asia-Pacific Regional Coordination Mechanism Thematic Working Group: Environment and Disaster Management (disaster risk management component) (2); Regional Inter-agency Working Group on ICT (2); Partnership on Measuring ICT for Development (2);

(c) Technical cooperation (regular budget and extrabudgetary):

(i) Training courses, seminars and workshops: seminar on the Asia-Pacific Gateway for Disaster Risk Management and Development (20 participants) (1); expert group review of regional progress on implementation of targets adopted at the first phase of the World Summit on the Information Society (20 participants) (1); regional workshop on development and sharing of space-based ICT infrastructure and resources and the use of innovative ICT and space technologies to achieve inclusive, resilient and sustainable development (30 participants) (1); knowledge forum for experience sharing in disaster risk reduction and management (20 participants) (1); capacity-building seminar in disaster risk management and assessment of socioeconomic impact of disasters towards inclusive, resilient and sustainable development (20 participants) (1); partners meeting of the APCICT Academy of ICT Essentials for Government Leaders (20 participants) (1); capacity-building workshops of the APCICT Academy of ICT Essentials for Government Leaders Programme (75 participants) (6); workshop on promoting ICT for development education for students and youth (30 participants) (1); workshop on ICT for development capacity-building for other beneficiary groups (30 participants) (1);

(ii) Field projects: technical cooperation projects: expanding connectivity of economies in the Asian and Pacific region through policies that support ICT infrastructure and network development (1); capacity-building in space applications for development and disaster risk management, including early warning and preparedness (1); project portfolio in early warning for coastal disasters under the ESCAP Multi-Donor Trust Fund for Tsunami, Disaster and Climate Preparedness in Indian Ocean and Southeast Asian Countries (1); capacity development for monitoring disaster risks and vulnerabilities in Asia and the Pacific (1); building human and institutional capacity in

the use of ICT for development (1); implementation of the Regional Plan of Action for the Asia-Pacific Years of Action for Applications of Space Technology and Geographic Information System for Disaster Risk Reduction and Sustainable Development (1).

Table 19.22 **Resource requirements: subprogramme 5**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2012-2013*	*2014-2015 (before recosting)*	*2012-2013*	*2014-2015*
Regular budget				
Post	5 408.7	5 216.6	23	22
Non-post	150.8	138.7	–	–
Subtotal	**5 559.5**	**5 355.3**	**23**	**22**
Extrabudgetary	12 539.2	10 341.6	14	13
Total	**18 098.7**	**15 696.9**	**37**	**35**

19.63 The amount of $5,355,300, reflecting a decrease of $204,200, would provide funding for 22 posts (1 D-1, 3 P-5, 3 P-4, 3 P-3, 3 P-2 and 9 Local level) in the amount of $5,216,600 and for non-post requirements in the amount of $138,700 for consultants, experts, travel of staff and contractual services. The net decrease is owing mainly to: (a) the abolishment of one Local level post in line with General Assembly resolution 67/248 as reflected in table 19.6, item 1, of the present report; and (b) the outward redeployment of one post at the P-4 level to Executive direction and management, partially offset by the inward redeployment of one post at the P-3 level from Executive direction and management.

19.64 During the biennium 2014-2015, estimated extrabudgetary resources of $10,341,600, reflecting a decrease of $2,197,600, will complement resources from the regular budget to implement the programme of work and in achieving its objective through the implementation of technical cooperation projects in the areas of ICT, including space-based and disaster risk reduction. The technical cooperation projects aimed at benefiting the members and associate members of ESCAP through awareness-raising of policymakers in strategies and policy options for ICT connectivity, socioeconomic aspects of disaster risk reduction, effective ICT and space applications for disaster risk reduction; improving institutional capacity of member States in using ICT for socioeconomic development, capacity-building in disaster risk reduction and in space applications for development and disaster management; and the promotion of regional cooperation and strengthening of regional cooperation mechanisms in ICT and disaster risk reduction. In addition, extrabudgetary resources will be utilized in operationalizing the programme of activities of the Asian and Pacific Training Centre for Information and Communication Technology for Development (APCICT) and the ESCAP Trust Fund for Tsunami, Disaster and Climate Preparedness. The projected decrease is based on the financing capacity of the majority of traditional donors, which has been reduced owing to fiscal difficulties.

Subprogramme 6
Social development

Resource requirements (before recosting): $7,573,800

19.65 The substantive responsibility for the subprogramme will lie with the Social Development Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 6 of programme 16 of the biennial programme plan for the period 2014-2015.

Table 19.23 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen regional cooperation in building a socially inclusive society that protects, empowers and ensures equality for all social groups in Asia and the Pacific

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Increased knowledge and awareness of social development and population trends and policies in the region, including their gender dimensions, as a basis for effective decision-making by ESCAP member States	(a) (i) Number of references made by member States to the usefulness of social development and population policy options, strategies and good practices promoted by ESCAP as a basis for policymaking and programming *Performance measures* (Number of references made by Governments at sessions of the Commission and the Committee on Social Development as well as other intergovernmental meetings and forums on social development issues convened by ESCAP) 2010-2011: 5 Estimate 2012-2013: 8 Target 2014-2015: 12 (ii) Percentage of recipients of ESCAP publications and reports who indicate that their knowledge and awareness of social development and population trends, policies and good practices have been enhanced *Performance measures* (Percentage) 2010-2011: 70 Estimate 2012-2013: 75 Target 2014-2015: 80

	(iii) Percentage of recipients of relevant ESCAP publications and reports who indicate that their knowledge and awareness of the gender dimensions of social development and population trends, policies and good practices have been enhanced *Performance measures* (Percentage) 2010-2011: not applicable Estimate 2012-2013: 60 Target 2014-2015: 70
(b) Enhanced regional cooperation and capacity in implementing international commitments to promote social integration and social protection, particularly for vulnerable social groups, in Asia and the Pacific	(b) (i) Number of resolutions, decisions and recommendations adopted by ESCAP member States that reflect regional consensus on advancing the implementation of international commitments to promote social integration and social protection, particularly for vulnerable social groups, including youth, older persons and persons living with, affected by and vulnerable to HIV *Performance measures* (Number of resolutions, decisions and recommendations) 2010-2011: 6 Estimate 2012-2013: 8 Target 2014-2015: 12
	(ii) Number of regional and subregional frameworks, partnerships and arrangements established for cooperation to promote social integration and social protection, particularly for vulnerable social groups, including youth, older persons and persons living with, affected by and vulnerable to HIV *Performance measures* (Number of activities) 2010-2011: 3 Estimate 2012-2013: 5 Target 2014-2015: 5

(c) Enhanced regional cooperation and capacity in implementing international commitments to promote gender equality and women's empowerment in Asia and the Pacific	(c) (i) Number of recommendations and decisions, as well as initiatives undertaken by ESCAP member States, towards strengthening regional and subregional frameworks and arrangements for cooperation to promote gender equality and women's empowerment *Performance measures* 2010-2011: not applicable Estimate 2012-2013: not applicable Target 2014-2015: 3 recommendations, decisions and initiatives (ii) Percentage of Government participants indicating that their knowledge and skills have been enhanced as a result of ESCAP capacity development activities and knowledge products on gender equality and women's empowerment, including for gender mainstreaming throughout their policies and programmes *Performance measures* (Percentage) 2010-2011: 75 Estimate 2012-2013: 75 Target 2014-2015: 80
(d) Enhanced regional cooperation and capacity to promote the rights of persons with disabilities in Asia and the Pacific	(d) (i) Number of recommendations and decisions, as well as initiatives undertaken by ESCAP member States, towards strengthening regional and subregional frameworks for cooperation to promote the rights of persons with disabilities *Performance measures* (Number of recommendations, decisions and activities) 2010-2011: not applicable Estimate 2012-2013: 4 Target 2014-2015: 8

	(ii) Percentage of Government participants indicating that their knowledge and skills have been enhanced as a result of ESCAP capacity development activities and knowledge products on disability *Performance measures* (Percentage) 2010-2011: not applicable Estimate 2012-2013: 75 Target 2014-2015: 80

External factors

19.66 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) relevant stakeholders at the national level are prepared to provide the data and information necessary for the secretariat to conduct its analytical work; (b) national institutions are willing to pursue regional cooperation in a range of social development areas; and (c) adequate extrabudgetary resources are mobilized to add value to the secretariat's normative and analytical work and extend its outreach and services to countries in the ESCAP region.

Outputs

19.67 During the biennium 2014-2015, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) ESCAP: parliamentary documentation: reports on issues related to social development (2); report of the Committee on Social Development (1);

(ii) ESCAP Committee on Social Development:

a. Substantive servicing of meetings: plenary (6);

b. Parliamentary documentation: report of the Committee on Social Development (1); reports on issues related to social development (3);

(iii) Asia-Pacific High-level Intergovernmental Meeting on the Beijing+20 Review:

a. Substantive servicing of meetings: plenary (8);

b. Parliamentary documentation: report of the Asia-Pacific High-level Intergovernmental Meeting on the Beijing+20 Review (1); reports on regional overview of progress in the implementation of the Beijing Platform for Action (3);

(iv) Other intergovernmental meetings: Asia-Pacific High-level Intergovernmental Meeting on HIV and AIDS:

a. Substantive servicing of meetings: plenary (6);

b. Parliamentary documentation: report of the Asia-Pacific High-level Intergovernmental Meeting on HIV and AIDS (1); reports on the regional overview of progress in meeting the regional and international commitments on HIV and AIDS (3);

(v) Ad hoc expert groups: expert group meeting on the role of youth in sustainable development (1); expert group meeting on preparations for the Asia-Pacific High-level Intergovernmental Meeting on HIV and AIDS (1); expert group meeting on preparations for the Asia-Pacific High-level Intergovernmental Meeting on the Beijing+20 Review (1);

(b) Other substantive activities (regular budget and extrabudgetary):

(i) Recurrent publications: *Asia-Pacific Population Journal* (2 issues per year) (4); *Disability at a Glance 2015* (1);

(ii) Non-recurrent publications: regional report on the role of youth in social transformation (1); regional report on the Beijing+20 review in Asia and the Pacific (1);

(iii) Booklets, fact sheets, wallcharts, information kits: fact sheets on the situation of youth in Asia and the Pacific (2); resource materials on migration and development in Asia and the Pacific (2); population datasheets and resource materials on population trends in Asia and the Pacific (2); fact sheets on emerging social issues (2); resource materials on the Asian and Pacific Decade of Persons with Disabilities, 2013-2022 (2); resource kit on gender dimensions of sustainable development (1); resource materials on the outcome of the Asia-Pacific High-level Intergovernmental Meeting on the Beijing+20 Review (1);

(iv) Special events: International Day of Older Persons (2); International Day of Persons with Disabilities (2); art for all for children with disabilities (2); International Women's Day (2); International Youth Day (2); International Day for the Elimination of Violence against Women (2); special event on women's economic empowerment and the Beijing+20 review (1);

(v) Technical material: working paper on demographic changes in Asia and the Pacific and their socioeconomic implications (1); technical material on policy options in addressing the challenges and opportunities of population ageing in Asia and the Pacific (1); working paper on inclusive growth and social protection to sustain intergenerational contracts (1); working paper on social protection of migrants in Asia and the Pacific (1); working paper on tax-benefit schemes to support vulnerable groups (1); good practices in addressing legal and policy barriers to universal access to HIV prevention, treatment, care and support (1); social development in Asia and the Pacific: resource facility (www.unescap.org/sdd/) (2); disability policy central resource facility (www.unescap.org/esid/psis/disability/policy_central/index.php) (2); disability, poverty and livelihoods: issues and challenges (1); Asia-Pacific Regional Survey on the Beijing+20 Review (1); online data and resource material on the status of gender equality and women's empowerment in Asia and the Pacific (1);

(vi) Substantive servicing of inter-agency meetings: Asia-Pacific Regional Coordination Mechanism/United Nations Development Group Thematic Working Group on Youth (6); Thematic Working Group on International Migration, including Human Trafficking (6); Thematic Working Group on Gender Equality and Empowerment of Women (6);

(c) Technical cooperation (regular budget and extrabudgetary):

(i) Training courses, seminars and workshops: regional seminar on ageing in Asia and the Pacific (20 participants) (1); regional workshop on enhancing social protection policies and programmes in Asia and the Pacific (30 participants) (1); regional workshop on effective approaches in mainstreaming gender into development policies and programmes (20 participants) (1); regional workshop to strengthen national women's machineries (30 participants) (1); regional workshop to accelerate ratification and

implementation of the Convention on the Rights of Persons with Disabilities (20 participants) (1); regional consultation on strategies for the implementation of the Asian and Pacific Decade of Persons with Disabilities, 2013-2022 (30 participants) (1); regional workshop on generating disability indicators and data in support of implementation of the Incheon Strategy to Make the Right Real for Persons with Disabilities in Asia and the Pacific (30 participants) (1);

(ii) Field projects: technical cooperation projects: enhancing regional cooperation to promote youth development (1); strengthening population and development policies in Asia and the Pacific (1); enhancing regional cooperation in the implementation of the Political Declaration on HIV/AIDS and Millennium Development Goal 6, in particular, to halt and begin to reverse by 2015 the spread of HIV (1); accelerating the implementation of international commitments to promote gender equality and women's empowerment in Asia and the Pacific, including the Beijing Platform for Action (1); promoting the economic empowerment of women in Asia and the Pacific (1); promoting the implementation of the Asian and Pacific Decade of Persons with Disabilities, 2013-2022 (1); enhancing disability indicators and data (1); promoting public-private partnerships for disability-inclusive development (1).

Table 19.24 **Resource requirements: subprogramme 6**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2012-2013*	*2014-2015 (before recosting)*	*2012-2013*	*2014-2015*
Regular budget				
Post	7 509.3	7 372.4	33	32
Non-post	218 8	201 4	–	–
Subtotal	**7 728.1**	**7 573.8**	**33**	**32**
Extrabudgetary	2 492.4	2 197.1	2	2
Total	**10 220.5**	**9 770.9**	**35**	**34**

19.68 The amount of $7,573,800, reflecting a decrease of $154,300, would provide funding for 32 posts (1 D-1, 3 P-5, 5 P-4, 5 P-3, 5 P-2 and 13 Local level) in the amount of $7,372,400 and for non-post requirements in the amount of $201,400 for consultants, experts, travel of staff and contractual services. The decrease is owing mainly to the abolishment of one Local level post in line with General Assembly resolution 67/248, as reflected in table 19.6, item 1, of the present report.

19.69 During the biennium 2014-2015, estimated extrabudgetary resources in the amount of $2,197,100, reflecting a decrease of $295,300, will complement resources from the regular budget to implement the programme of work and will be utilized for capacity development work to support governments in the implementation of the Beijing Declaration and Platform for Action as well as the 20-year review of its implementation; the Political Declaration on HIV and AIDS; the World Programme of Action on Youth; the Madrid International Plan of Action on Ageing, the Convention on the Rights of Persons with Disabilities; and the Incheon Strategy to Make the Right Real for Persons with Disabilities in Asia and the Pacific. The projected decrease is based on the majority of the traditional donors' financing capacity that has been reduced by fiscal difficulties.

Subprogramme 7
Statistics

Resource requirements (before recosting): $5,224,800

19.70 The substantive responsibility for the subprogramme lies with the Statistics Division, with support from the Statistical Institute for Asia and the Pacific. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 7 of programme 16 of the biennial programme plan for the period 2014-2015.

Table 19.25 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To improve the use of statistics for evidence-based decision-making and to develop and disseminate quality statistics for inclusive, sustainable and resilient societies in the ESCAP region

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhanced understanding among decision makers and members of the public, through statistical information and analysis, of development trends and emerging issues in order to promote inclusive, sustainable and resilient societies	(a) (i) Percentage of national decision makers and members of the public who indicate that they found ESCAP analytical outputs relevant and useful in monitoring and understanding key development trends and emerging issues and deciding on related policies *Performance measures* (Percentage) 2010-2011: 60 Estimate 2012-2013: 60 Target 2014-2015: 60 (ii) Increased number of downloads of online statistical products provided by ESCAP *Performance measures* (Monthly average number of requested tables of indicators from the online database) 2010-2011: 350 Estimate 2012-2013: 500 Target 2014-2015: 600

(b) Increased capacity of ESCAP member States to produce, disseminate and use statistics in accordance with internationally agreed standards and good practices in support of progress towards inclusive, sustainable and resilient societies	(b) (i) Percentage of participants in relevant ESCAP activities who indicate that they were able to apply the knowledge gained for the better provision and use of comparable data *Performance measures* (Percentage) 2010-2011: 60 Estimate 2012-2013: 60 Target 2014-2015: 65 (ii) Percentage of official statisticians from national statistical systems trained by the Statistical Institute for Asia and the Pacific who indicate that they are better able to produce timely and high-quality data and services *Performance measures* (Percentage) 2010-2011: 65 Estimate 2012-2013: 65 Target 2014-2015: 70

External factors

19.71 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) relevant stakeholders at the national and international levels continue to accord the necessary priority to statistics development; (b) national institutions are willing to pursue regional cooperation in a range of areas of statistics development; and (c) adequate extrabudgetary resources are mobilized to ensure the necessary outreach and depth of technical cooperation activities and other services.

Outputs

19.72 During the biennium 2014-2015, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget and extrabudgetary):

(i) ESCAP: parliamentary documentation: reports on issues related to statistics (2); reports on issues related to the Statistical Institute for Asia and the Pacific (SIAP) (2);

(ii) ESCAP Committee on Statistics:

a. Substantive servicing of meetings: plenary (6);

b. Parliamentary documentation: report of the Committee on Statistics (1); report on issues related to the development, analysis and use of official statistics (1);

(iii) Other intergovernmental meetings: Joint Forum of Ministers responsible for Civil Registration and Vital Statistics in Asia and the Pacific:

a. Substantive servicing of meetings: plenary (10);

b. Parliamentary documentation: report of the Joint Forum of Ministers responsible for Civil Registration and Vital Statistics in Asia and the Pacific (1); reports on issues related to civil registration and vital statistics in Asia and the Pacific (1);

(iv) Ad hoc expert groups: expert group meeting on data analysis for sustainable development goals and the development agenda beyond 2015, including gender equality issues (1); expert group meeting on strengthening regional cooperation in support of the modernization of official statistics (1); expert group meeting on the development of recommendations and guidance for the Asia-Pacific region in emerging areas of economic, social or environment statistics (1);

(v) Assistance to representatives, rapporteurs: Governing Council of the Statistical Institute for Asia and the Pacific (SIAP) (2);

(b) Other substantive activities (regular budget and extrabudgetary):

(i) Recurrent publications: *Statistical Yearbook for Asia and the Pacific* (2);

(ii) Booklets, fact sheets, wallcharts, information kits: *Statistical Newsletter* (quarterly) (2);

(iii) Technical material: ad hoc statistical information on the region, including on least developed and landlocked developing countries and studies on development indicators, including the Millennium Development Goals and quality of growth (2); regional database on socioeconomic and environmental indicators, including gender and poverty indicators (2); web-based knowledge-sharing facilities, including e-learning instructional design and management systems, related to targeted training courses, seminars and workshops developed by the Statistical Institute for Asia and the Pacific (2);

(iv) Substantive servicing of inter-agency meetings: Partners for Statistics Development in Asia and the Pacific (2);

(c) Technical cooperation (regular budget and extrabudgetary):

(i) Training courses, seminars and workshops: country-focused training courses and workshops to strengthen statistical systems of countries with special needs (240 participants) (1); seminars for heads of national statistical offices and senior managers of statistical units in the national statistical systems on leading and managing changes demanded in modernizing and assuring good quality in statistical business processes (80 participants) (1); training courses on statistical research in support of improving cost-effectiveness of data-collection methods and applying new measurement procedures for increasing the availability and quality of official statistics (30 participants) (1); regional and subregional training courses and workshops in support of regional programmes to improve the availability and quality of economic statistics, agricultural statistics, vital statistics, social statistics, gender statistics and environmental statistics (600 participants) (1); basic training courses on statistical frameworks, standards and classifications and statistical methods for modernizing the collection, compilation processing, analysis and dissemination of official statistics (150 participants) (1); workshops on forging partnerships in statistical training in support of improving regional coordination of training (30 participants) (1);

(ii) Field projects: improved knowledge base for decision makers in support of the achievement of the Millennium Development Goals and the development agenda beyond 2015 (1); improved capacity of national statistical systems of selected countries with special needs to produce basic statistics (1); increased capacity of national statistical systems to modernize their statistical systems to fully meet client needs (1); strengthened capacity of national statistical systems to produce and disseminate economic statistics, including agricultural statistics and those on the informal sector and informal employment (1); strengthened capacity of national statistical systems to produce and disseminate population and vital statistics (1); strengthened capacity of national statistical systems to produce and disseminate social statistics, including those on gender and disability (1); strengthened capacity of national statistical systems to produce and disseminate environmental statistics (1).

Table 19.26 **Resource requirements: subprogramme 7**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2012-2013*	*2014-2015 (before recosting)*	*2012-2013*	*2014-2015*
Regular budget				
Post	5 192.8	5 055.9	24	23
Non-post	183.6	168.9	–	–
Subtotal	**5 376.4**	**5 224.8**	**24**	**23**
Extrabudgetary	7 787.4	7 256.7	11	8
Total	**13 163.8**	**12 481.5**	**35**	**31**

19.73 The amount of $5,224,800, reflecting a decrease of $151,600, would provide funding for 23 posts (1 D-1, 2 P-5, 2 P-4, 4 P-3, 3 P-2 and 11 Local level) in the amount of $5,055,900 and for non-post requirements in the amount of $168,900 for consultants, experts, travel of staff and contractual services. The decrease is owing mainly to the abolishment of a Local level post in line with General Assembly resolution 67/248, as reflected in table 19.6, item 1, of the present report.

19.74 During the biennium 2014-2015, estimated extrabudgetary resources in the amount of $7,256,700, reflecting a decrease of $530,700, will complement resources from the regular budget to implement the programme of work and assist members and associate members to develop their national statistical systems by strengthening their capacity to: collect, compile, process, analyse, disseminate and use official statistics; to monitor progress towards development goals and the internationally agreed development goals, including the Millennium Development Goals; to develop and implement international statistical standards in the region; and to share information and good practices among statistical offices. The projected decrease is based on the financing capacity of the majority of traditional donors, which has been reduced owing to fiscal difficulties.

Subprogramme 8
Subregional activities for development

Resource requirements (before recosting): $8,538,000

19.75 The overall responsibility for coordinating the work of the subprogramme will lie with the Office of the Executive Secretary. Activities will be implemented by the ESCAP subregional offices for

the Pacific, East and North-East Asia, North and Central Asia, and South and South-West Asia, and for activities for the South-East Asian subregion, by the concerned substantive divisions at ESCAP headquarters in Bangkok. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 8 of programme 16 of the biennial programme plan for the period 2014-2015.

Component 1
Subregional activities for development in the Pacific

Resource requirements (before recosting): $2,842,000

Table 19.27 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To effectively address the priority areas of the Pacific subregion in the formulation and implementation of inclusive and sustainable development policies for the achievement of internationally agreed development goals, including the Mauritius Strategy for the Further Implementation of the Programme of Action for the Sustainable Development of Small Island Developing States, the Istanbul Programme of Action for the Least Developed Countries for the Decade 2011-2020 and the Millennium Development Goals

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Increased capacity to formulate and implement concrete and additional measures at the national and/or subregional level to effectively address the vulnerabilities and development needs of Pacific island countries and territories	(a) Number of member States who indicate that they found ESCAP activities relevant and useful in formulating and implementing policies and programmes to address vulnerabilities and development needs *Performance measures* (Number of government requests for policy advice from ESCAP with positive feedback) 2010-2011: 6 Estimate 2012-2013: 8 Target 2014-2015: 10
(b) The Pacific island countries and territories are able to influence the work of regional and global sustainable development policy forums and processes	(b) Increase in the number of strategic sustainable development policy objectives and initiatives of the Pacific island countries and territories that are coordinated with or through the ESCAP subregional office for the Pacific *Performance measures* 2010-2011: not applicable Estimate 2012-2013: 8 inputs Target 2014-2015: 10 inputs

(c) Strengthened intraregional cooperation and integration for the promotion of inclusive and sustainable development, including through South-South cooperation	(c) Increase in the number of South-South cooperation initiatives between the Pacific and Asia facilitated with or through the ESCAP subregional office for the Pacific that promote inclusive and sustainable development *Performance measures* 2010-2011: not applicable Estimate 2012-2013: 6 Target 2014-2015: 12

Outputs

19.76 During the biennium 2014-2015, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget): ESCAP:

(i) Parliamentary documentation: reports on policy and programme options to address emerging economic and social development issues in the Pacific (2);

(ii) Ad hoc expert groups: ad hoc expert group meeting on a review of policy options to address emerging development issues in the Pacific (1); subregional implementation meeting on sustainable development in the Pacific (1);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: *Pacific Perspectives* (1);

(ii) Technical material: webpage of ESCAP Pacific Subregional Office (www.unescap.org/EPOC/) (2);

(c) Technical cooperation (extrabudgetary): field projects: technical cooperation projects: enhancing the capacity of Pacific island countries to address the impacts of climate change on migration (1); integrating pillars of sustainable development into national planning in Asia-Pacific small island developing States (1); increased capacity of national statistical systems to modernize their statistical systems to fully meet client needs (1); strengthening capacity of policymakers and the private sector in island countries to develop efficient shipping (1).

Table 19.28 **Resource requirements: subprogramme 8 — component 1**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2012-2013*	*2014-2015 (before recosting)*	*2012-2013*	*2014-2015*
Regular budget				
Post	2 354.4	2 354.4	9	9
Non-post	445.0	487.6	–	–
Subtotal	**2 799.4**	**2 842.0**	**9**	**9**
Extrabudgetary	543.5	1 985.9	–	–
Total	**3 342.9**	**4 827.9**	**9**	**9**

19.77 The amount of $2,842,000, reflecting an increase of $42,600, would provide funding for nine posts (1 D-1, 1 P-5, 2 P-4, 1 P-3, 1 P-2 and 3 Local level) in the amount of $2,354,400 and for non-post requirements in the amount of $487,600 for consultants, experts, travel of staff, contractual services, general operating expenses, supplies and materials, and furniture and equipment. The increase is owing mainly to the redeployment of resources from Programme support as part of an effort to strengthen the operational capacity of the subregional offices in the information technology areas between the ESCAP secretariat in Bangkok and offices away from Bangkok.

19.78 During the biennium 2014-2015, estimated extrabudgetary resources in the amount of $1,985,900, reflecting an increase of $1,442,400, will complement resources from the regular budget to implement the programme of work and implement the project "Enhancing the capacity of Pacific island countries to address the impacts of climate change on migration" to develop the capacity of Pacific island countries to address the impacts of climate change on migration through well-managed, rights-based migration schemes and policy frameworks, supported by comprehensive research and knowledge building. The projected increase is owing to additional activities in the field project on enhancing the capacity of Pacific island countries to address the impacts of climate change on migration, which would be implemented in the programme of work for 2014-2015.

Component 2
Subregional activities for development in East and North-East Asia

Resource requirements (before recosting): $1,765,700

Table 19.29 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To effectively address the priority areas of the East and North-East Asian subregion in the formulation and implementation of inclusive and sustainable development policies for the achievement of the internationally agreed development goals, including the Millennium Development Goals

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Increased capacity of ESCAP member States to formulate and implement development policies and programmes, including those with a gender dimension, that address sustainable development, taking into account the green economy in the context of sustainable development and poverty eradication approach and energy efficiency, ICT, disaster risk reduction and disaster risk management, poverty reduction and infrastructure development	(a) Increased percentage of participants who indicate that they found ESCAP activities relevant and useful in formulating and implementing policies and programmes, including those with a gender dimension, to address key priority areas in East and North-East Asia *Performance measures* (Percentage) 2010-2011: 50 Estimate 2012-2013: 70 Target 2014-2015: 75

(b) Strengthened knowledge-sharing and partnerships among member States, regional organizations, civil society and other relevant development partners to address key priority areas in East and North-East Asia to support the achievement of the internationally agreed development goals, including the Millennium Development Goals	(b) (i) Percentage of member States indicating that collaboration on the achievement of the internationally agreed development goals among member States, civil society or other relevant development partners in East and North-East Asia has increased *Performance measures* (Percentage) 2010-2011: 15 Estimate 2012-2013: 40 Target 2014-2015: 60 (ii) Increased number of partner institutions from East and North-East Asia participating in knowledge-sharing activities facilitated by ESCAP *Performance measures* 2010-2011: 2 partner institutions Estimate 2012-2013: 6 partner institutions Target 2014-2015: 6 partner institutions

Outputs

19.79 During the biennium 2014-2015, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget and extrabudgetary):

(i) ESCAP: parliamentary documentation: reports on policy and programme options to address emerging economic and social development issues in East and North-East Asia (2);

(ii) Ad hoc expert groups: improving subregional cooperation on transborder trade and transit issues to address the special development needs of landlocked countries as identified in internationally agreed development goals, including the Millennium Development Goals (12 participants) (1); strengthening inclusive subregional economic cooperation for major stakeholders (12 participants) (1); subregional implementation meeting on sustainable development in East and North-East Asia (1);

(iii) Assistance to representatives, rapporteurs: North-East Asian Subregional Programme for Environmental Cooperation (NEASPEC) (2); subregional consultation meeting for East and North-East Asia (1);

(b) Other substantive activities (regular budget and extrabudgetary):

(i) Non-recurrent publications: subregional integration in East and North-East Asia (1);

(ii) Exhibits, guided tours, lectures: exhibits, guided tours or lectures for the promotion of subregional activities for development in East and North-East Asia (1);

(iii) Booklets, fact sheets, wallcharts, information kits: aimed at fulfilling a people-centred sustainable development agenda in the subregion (2);

(iv) Technical material: web page on knowledge-sharing on economic and social development policy and good practices in East and North-East Asia (2);

(c) Technical cooperation (extrabudgetary): field projects: technical cooperation projects: strengthening the capacity of member countries to develop and implement subregional agendas in line with the outcome of the United Nations Conference on Sustainable Development to improve energy security and environmental sustainability, including through the North-East Asian Subregional Programme for Environmental Cooperation (1); strengthening the capacity of policymakers and practitioners to formulate and implement integrated national socioeconomic policies to enhance social protection and reduce the vulnerability of disadvantaged groups (1); improving the capacity of member States and practitioners to address the socioeconomic and environmental implications of multi-hazard disasters and identify policy options for intra- and intersubregional cooperation mechanisms on disaster risk reduction (1); strengthening the capacity of practitioners and experts to improve subregional connectivity to boost subregional economic cooperation, including trade and investment, among the countries of East and North-East Asia (1).

Table 19.30 **Resource requirements: subprogramme 8 — component 2**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2012-2013*	*2014-2015 (before recosting)*	*2012-2013*	*2014-2015*
Regular budget				
Post	1 483.8	1 483.8	5	5
Non-post	245.3	281.9	–	–
Subtotal	**1 729.1**	**1 765.7**	**5**	**5**
Extrabudgetary	2 766.7	3 471.9	9	9
Total	**4 495.8**	**5 237.6**	**14**	**14**

19.80 The amount of $1,765,700, reflecting an increase of $36,600, would provide funding for five posts (1 D-1, 1 P-5, 1 P-4, 1 P-2 and 1 Local level) in the amount of $1,483,800 and for non-post requirements in the amount of $281,900 for consultants, experts, travel of staff, contractual services, supplies and materials, and furniture and equipment. The increase is owing mainly to the redeployment of resources from Programme support as part of an effort to strengthen the operational capacity of the subregional offices in the information technology areas between the ESCAP secretariat in Bangkok and offices away from Bangkok.

19.81 During the biennium 2014-2015, estimated extrabudgetary resources in the amount of $3,471,900, reflecting an increase of $705,200, will complement resources from the regular budget to implement the programme of work and to deliver on priority areas identified by member States, such as ageing, youth issues, trade facilitation, green innovation and technologies, and Millennium Development Goal statistics through workshops, policy consultations, seminars, experts group meeting, knowledge-sharing platform, newsletter, and various publications. The projected increase relates to the additional activities in the field projects, including those activities relating to North-East Asian Subregional Programme for Environmental Cooperation.

Component 3
Subregional activities for development in North and Central Asia

Resource requirements (before recosting): $1,515,400

Table 19.31 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To effectively address the priority areas of the North and Central Asian subregion in the formulation and implementation of inclusive and sustainable development policies for the achievement of the internationally agreed development goals, including the Millennium Development Goals

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Increased capacity of ESCAP member States to formulate and implement development policies and programmes, including those with a gender dimension, that address transport and trade facilitation and water, energy and the environment	(a) Increased percentage of participants who indicate that they found ESCAP activities relevant and useful in formulating and implementing policies and programmes, including those with a gender dimension, to address key priority areas in North and Central Asia *Performance measures* (Percentage) 2010-2011: not available Estimate 2012-2013: 60 Target 2014-2015: 70
(b) Strengthened knowledge-sharing and partnerships among member States, regional organizations, civil society and other relevant development partners to address key priority areas in North and Central Asia to support the achievement of the internationally agreed development goals, including the Millennium Development Goals	(b) (i) Percentage of member States indicating that collaboration on the achievement of the internationally agreed development goals among member States, civil society or other relevant development partners in North and Central Asia has increased *Performance measures* (Percentage) 2010-2011: not available Estimate 2012-2013: 40 Target 2014-2015: 60

	(ii) Increased number of partner institutions from North and Central Asia participating in knowledge-sharing activities facilitated by ESCAP
	Performance measures
	2010-2011: not available
	Estimate 2012-2013: 4 partner institutions
	Target 2014-2015: 6 partner institutions

Outputs

19.82 During the biennium 2014-2015, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget/extrabudgetary):

(i) ESCAP: parliamentary documentation: reports on policy and programme options to address emerging economic and social development issues in North and Central Asia (2);

(ii) Ad hoc expert groups: expert group meeting on the priorities of North and Central Asia (1); Subregional implementation meeting on sustainable development in North and Central Asia (1);

(iii) Assistance to representatives, rapporteurs: Governing Council of the Special Programme for the Economies of Central Asia (SPECA), in collaboration with the Economic Commission for Europe (ECE) (1);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Booklets, fact sheets, wallcharts, information kits: Connecting the subregion: a socioeconomic policy brief on a people-centred sustainable development agenda (2);

(ii) Technical material: web page on knowledge-sharing on economic and social development policy and good practices in North and Central Asia (2);

(c) Technical cooperation (extrabudgetary):

(i) Training courses, seminars and workshops: SPECA Economic Forum (50 participants) (1);

(ii) Field projects: technical cooperation projects: strengthening national development policies for the attainment of internationally agreed development goals, including the Millennium Development Goals (1); strengthening capacities to address issues related to water and energy in North and Central Asia (1); improving the capacity to address socioeconomic and environmental implications of multi-hazard disasters and to identify policy options for intra- and intersubregional cooperation on disaster risk reduction (1); strengthening economic cooperation in North and Central Asia through improved subregional connectivity as well as intraregional connectivity with South and South-West Asia (1).

Table 19.32 **Resource requirements: subprogramme 8 — component 3**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2012-2013*	*2014-2015 (before recosting)*	*2012-2013*	*2014-2015*
Regular budget				
Post	1 039.3	1 238.6	4	4
Non-post	255 8	276 8	–	–
Subtotal	**1 295.1**	**1 515.4**	**4**	**4**
Extrabudgetary	327 6	393 9	–	3
Total	**1 622.7**	**1 909.3**	**4**	**7**

19.83 The amount of $1,515,400, reflecting an increase of $220,300, would provide funding for four posts (1 D-1, 1 P-5, 1 P-2 and 1 NPO) in the amount of $1,238,600 and for non-post requirements in the amount of $276,800 for consultants, experts, travel of staff, contractual services, general operating expenses, supplies and materials, and furniture and equipment. The increases are owing to: (a) the delayed impact of one post at the D-1 level that was established in the biennium 2012-2013 pursuant to General Assembly resolution 66/246; and (b) the redeployment of resources from Programme support as part of an effort to strengthen the operational capacity of the subregional offices in the information technology areas between the ESCAP secretariat in Bangkok and offices away from Bangkok.

19.84 During the biennium 2014-2015, estimated extrabudgetary resources in the amount of $393,900, reflecting an increase of $66,300, will complement resources from the regular budget to implement the programme of work and will provide the means for a regional capacity development programme for subregional member States of North and Central Asia, including SPECA member countries, to identify and address priority social and economic development challenges, as well as promote knowledge-sharing, networking and dissemination of good practices and policies among member States. The projected increase relates to the increased level of activities in field projects, including those activities relating to intraregional connectivity.

Component 4
Subregional activities for development in South and South-West Asia

Resource requirements (before recosting): $2,405,100

Table 19.33 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To effectively address the priority areas of the South and South-West Asian subregion in the formulation and implementation of inclusive and sustainable development policies for the achievement of the internationally agreed development goals, including the Millennium Development Goals

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhanced capacity of ESCAP member States in South and South-West Asia to formulate and implement development policies and programmes to address their key development challenges and to harness the potential of regional and South-South cooperation, with a special focus on countries with special needs in the subregion	(a) (i) Increased percentage of participants who indicate that they found ESCAP activities relevant and useful in formulating and implementing policies and programmes, including those with a gender dimension, to address key priority areas in South and South-West Asia *Performance measures* (Percentage) 2010-2011: 50 Estimate 2012-2013: 60 Target 2014-2015: 70 (ii) Increased number of references to the subregional work of ESCAP in key media in South and South-West Asia *Performance measures* (Number of citations) 2010-2011: 20 Estimate 2012-2013: 60 Target 2014-2015: 100

(b) Strengthened knowledge-sharing and partnerships among member States, regional organizations, civil society and other relevant development partners to address key priority areas in South and South-West Asia to support the achievement of the internationally agreed development goals, including the Millennium Development Goals	(b) (i) Percentage of member States indicating that collaboration on the achievement of the internationally agreed development goals among member States, civil society and other relevant development partners in South and South-West Asia has increased *Performance measures* (Percentage) 2010-2011: 15 Estimate 2012-2013: 40 Target 2014-2015: 60 (ii) Increased number of partner institutions from South and South-West Asia participating in knowledge-sharing activities facilitated by ESCAP *Performance measures* 2010-2011: 2 partner institutions Estimate 2012-2013: 6 partner institutions Target 2014-2015: 8 partner institutions

Outputs

19.85 During the biennium 2014-2015, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget/extrabudgetary):

(i) ESCAP: parliamentary documentation: reports on policy and programme options to address emerging economic and social development issues in South and South-West Asia (2);

(ii) Ad hoc expert groups: expert group meeting on regional cooperation for inclusive and sustainable development in South and South-West Asia (20 participants) (1); subregional implementation meeting on sustainable development in South and South-West Asia (1);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: *Regional Cooperation for Inclusive and Sustainable Development: South and South-West Asia Development Report 2014-15* (1); monograph series: *South and South-West Asia Development Papers* (2);

(ii) Technical material: ESCAP South and South-West Asia policy briefs on selected priorities for economic and social development in the subregion (2); web page for knowledge-sharing on economic and social development policy and good practices in South and South-West Asia (updated regularly during 2014 and 2015) (2);

(iii) Booklets, fact sheets, wallcharts, information kits: *ESCAP South and South-West Asia Development Monitor: sharing good practices on development* (electronic newsletter) (4 each year) (2);

(c) Technical cooperation (extrabudgetary): field projects: technical cooperation projects: institutional strengthening and capacity-building to design and implement economic and social development policies and programmes to support attainment of the Millennium Development Goals (1); institutional strengthening and capacity-building to improve resilience to exogenous shocks and to enhance energy and food security (1); strengthening the capacity of policymakers and practitioners to formulate and implement integrated national socioeconomic policies to enhance social protection and reduce vulnerability of disadvantaged groups (1); strengthening trade and investment through connectivity corridors between South and South-West Asia and other subregions (1).

Table 19.34 **Resource requirements: subprogramme 8 — component 4**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2012-2013*	*2014-2015 (before recosting)*	*2012-2013*	*2014-2015*
Regular budget				
Post	1 547.3	2 080.6	5	7
Non-post	287.0	324.5	–	–
Subtotal	**1 834.3**	**2 405.1**	**5**	**7**
Extrabudgetary	247.7	269.9	–	2
Total	**2 082.0**	**2 675.0**	**5**	**9**

19.86 The amount of $2,405,100, reflecting an increase of $570,800, would provide funding for seven posts (1 D-1, 1 P-5, 2 P-4, 1 P-3, 1 P-2 and 1 Local level) in the amount of $2,080,600 and for non-post requirements in the amount of $324,500 for consultants, experts, travel of staff, contractual services, general operating expenses, supplies and materials, and furniture and equipment. The increase is owing to: (a) the inward redeployment of one post at the P-2 level from subprogramme 1, Macroeconomic policy and development; (b) the inward redeployment of one post at the P-4 level from subprogramme 2, Trade and investment; and (c) the redeployment of resources from Programme support as part of an effort to strengthen the operational capacity of the subregional offices in the information technology areas between the ESCAP secretariat in Bangkok and offices away from Bangkok.

19.87 During the biennium 2014-2015, estimated extrabudgetary resources in the amount of $269,900, reflecting an increase of $22,200, will complement resources from the regular budget to implement the programme of work and will focus on: (a) bridging gaps in the Millennium Development Goals (poverty and related areas); (b) infrastructure development with a focus on transport; (c) trade and transport facilitation, including connectivity and regional economic cooperation; (d) disaster risk reduction, including drought and earthquakes; and (e) energy and food security. The projected increase relates to enhanced activity on connectivity and regional economic integration in the biennium.

Component 5
Subregional activities for development in South-East Asia

Resource requirements (before recosting): $9,800

Table 19.35 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To effectively address the priority areas of the South-East Asian subregion in the formulation and implementation of inclusive and sustainable development policies for the achievement of the internationally agreed development goals, including the Millennium Development Goals

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhanced capacity of ESCAP member States in South-East Asia to formulate and implement development policies and programmes to address their key development challenges, with particular focus on countries with special needs in South-East Asia	(a) Increased percentage of participants who indicate that they found ESCAP activities relevant and useful in formulating and implementing policies and programmes, including those with a gender dimension, to address key priority areas in South-East Asia *Performance measures* (Percentage) 2010-2011: 50 Estimate 2012-2013: 70 Target 2014-2015: 75
(b) Strengthened partnerships and knowledge-sharing among member States, regional organizations, civil society and other relevant development partners in addressing key priority areas in South-East Asia in support of the achievement of the internationally agreed development goals, including the Millennium Development Goals	(b) Increased number of collaborative initiatives involving member States, civil society or other key development partners from South-East Asia facilitated by ESCAP *Performance measures* 2010-2011: 2 Estimate 2012-2013: 4 Target 2014-2015: 6

Outputs

19.88 During the biennium 2014-2015, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget/extrabudgetary):

(i) ESCAP: parliamentary documentation: reports on policy and programme options to address emerging economic and social development issues in South-East Asia (2);

(ii) Ad hoc expert groups: subregional implementation meeting on sustainable development in South-East Asia (1);

(b) Technical cooperation (extrabudgetary): field projects: technical cooperation project maximizing the economic and social benefits from the Association of Southeast Asian Nations (ASEAN) Economic Community in the least developed countries of South-East Asia (1).

Table 19.36 **Resource requirements: subprogramme 8 — component 5**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2012-2013*	*2014-2015 (before recosting)*	*2012-2013*	*2014-2015*
Regular budget				
Non-post	9.8	9.8	–	–
Total	**9.8**	**9.8**	–	–

19.89 The amount of $9,800 relates to non-post requirements for: travel of staff for consultations with the ASEAN secretariat on technical issues of common concern, including disaster risk reduction initiatives, as a basis for developing joint activities; and for contractual services for the external production of the annual report on economic and social challenges facing ASEAN member countries.

External factors

19.90 The subprogramme, comprising the individual components, is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the international community is responsive to and supportive of the needs and concerns of ESCAP member States, in accordance with the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals, including the Millennium Development Goals; (b) key partners are willing to provide information and cooperate in joint programmes; and (c) adequate extrabudgetary resources are mobilized to ensure the necessary outreach and depth of technical cooperation activities.

D. Programme support

Resource requirements (before recosting): $41,428,200

19.91 Programme support is under the responsibility of: (a) the Programme Planning and Partnerships Division, with functions related to programme planning, monitoring and evaluation, technical cooperation and resource mobilization, inter-agency coordination, and partnerships; (b) the Division of Administration, with functions relating to finance and budget, human resources management, information, communications and technology management, and central support services; and (c) the Conference and Documentation Service, with functions related to interpretation, translation and editorial services, document reproduction and the Library.

Outputs

19.92 During the biennium 2014-2015, the Programme Planning and Partnerships Division, under the overall supervision of the Deputy Executive Secretary (Programme), will accord priority to improving the relevance and impact of the work of ESCAP through more strategic results-based programme and project planning, strengthened monitoring and evaluation of programme and project results, enhanced technical cooperation and capacity development planning in relation to

resource mobilization, and strengthened collaboration with development partners. The related outputs include:

(a) Programme planning: provision of programme planning policy guidance, training and support to subprogrammes of ESCAP to formulate strategic frameworks, programmes of work and related budgets; provision of guidance and support to the substantive divisions and subregional offices in developing higher quality capacity development concept notes that are clearly linked with the normative and analytical work of ESCAP and that contribute to the achievement of the Commission's overall programme approach and expected accomplishments; appraisal and quality assurance of capacity development project documents; management of the regular programme of technical cooperation and the United Nations Development Account; monitoring of the implementation of projects and the programme of work, including guidance on results-based-management tools and methodologies; provision of guidance and support for programme performance reporting and IMDIS; coordination among programme planning offices of the regional commissions and with other entities of the Executive Committee on Economic and Social Affairs for joint programming and harmonization of work; and servicing of the annual Commission sessions, including items related to programme planning, monitoring and evaluation, and draft resolutions;

(b) Resource mobilization and partnerships: provision of further development and implementation of the resource mobilization strategies of ESCAP to broaden the funding base for technical cooperation; analysis of development assistance, donor trends for funding and organization of consultations with donors and partners; management of the implementation of memorandums of agreement with development partners; inter-agency coordination with United Nations and affiliated partners, including provision of secretariat services to the Asia-Pacific Regional Coordination Mechanism and heads of agency meetings; provision of inputs, as a non-resident agency, for the United Nations development assistance frameworks and other related processes to ensure linkages with the work of the United Nations country teams; servicing of the annual sessions of the Commission in relation to reporting on resource mobilization and pledging of contributions;

(c) Evaluation: provision of training and support in evaluation of programme implementation; management and conduct of strategic evaluations and provision of quality assurance for support for evaluative reviews, including support for the development of management responses to evaluation outcomes; and servicing of evaluations carried out by the Office of Internal Oversight Services with respect to areas under the purview of programme coordination.

19.93 The Division of Administration, under the overall supervision of the Deputy Executive Secretary (Operations), will continue to accord priority to improving support to the executive management by: (a) supporting the Executive Secretary in achieving human resources indicators and by implementing the Secretary-General's human resources management reform initiatives to create a more mobile, versatile and multi-skilled workforce through effective workforce planning, skilful management of staff development resources, and an efficient entitlements and compensation administration; (b) strengthening efficiency in the management of information technology resources as well as further upgrading of the technological infrastructure for the roll-out of enterprise resource planning; (c) strengthening the management of financial and budgetary resources through conducting thorough approval processes for all accounts, ensuring accuracy of payment procedures, including payroll, and preparing for the roll-out of IPSAS; and (d) ensuring the effective maintenance and utilization of building and conference facilities and the provision of travel, procurement and central support services. In addition, the Conference and Documentation

Service will continue to provide editorial, translation and interpretation services in the four working languages of ESCAP. More specifically, the following outputs will be delivered during the biennium 2014-2015:

(a) Overall management: provision of management and coordination of all activities carried out by the Division; policy formulation in the area of utilization of human, financial, infrastructure and technology resources; establishment of managerial and administrative guidelines; maintenance of effective host country relations; provision of organizational guidance and support to the hosting of meetings and visits of dignitaries, among others, and utilization of conference facilities; and overall procurement activities, including provision of advice on the implementation of complex procedures governing procurement activities;

(b) Human resources management: provision of advice in the interpretation of staff regulations, rules, policies and procedures; strategic advice relating to workforce planning, staff development, career development, talent management, retention and separation, with a view to creating a global, dynamic and adaptable workforce that exhibits the skills that are necessary to achieve corporate goals and organizational effectiveness; engagement of consultants and individual contractors; provision of occupational health services, including leadership in promoting and maintaining organizational responses to potential pandemics; administration of allowances and benefits; and management of the administration of justice, including disciplinary matters;

(c) Financial management and budget: provision of advice in the interpretation of financial regulations, rules, policies and procedures; provision of strategic advice relating to the effective utilization of resources and the utilization of financial services provided by other United Nations partners; relationship management with the banking sector; execution of financial approval functions in accordance with established policy; maintenance of all accounts and issuance of financial statements; generation of all financial payments, including payroll, payment to vendors and other third parties; provision of treasury services in consultation with Headquarters Treasury; monitoring and controlling utilization of financial resources, including budgetary performance reporting; exercising central authority for certification of expenditures in accordance with the financial regulations and rules; issuance of allotments, allocations and grants and management of special accounts; maintenance of effective relationships with internal and external auditors and follow-through on implementing audit recommendations; and preparation for and implementation of IPSAS;

(d) Information, communications and technology management: provide advice in the provision and utilization of information technology giving due consideration to corporate ICT strategy, including mandatory replacement and maintenance of software, hardware and telecommunications equipment; develop and maintain local software applications; collaborate and coordinate business requirements with Headquarters for the roll-out of the new enterprise resource planning system (Umoja); in collaboration with Headquarters, provide support to the Siebel Customer Relationship Management Centre of Excellence; augment existing infrastructure to support secure remote access to internal data; implement a comprehensive disaster recovery strategy; maintain compliance with ISO27001; and provide ongoing operations support, including IMIS support and maintenance;

(e) Central support services: provide cost-effective management and maintenance of all building facilities, including advice on feasibility assessment, design and implementation of major repairs, renovations and/or construction initiatives, in particular projects contributing towards sustainable premises; provide travel services, including advice on the implementation of complex procedures governing official travel entitlements as well as interpretation of travel rules and regulations; provide ongoing support to subregional offices and regional institutes;

and ensure effective storage and inventory management, and mail, pouch and courier services;

(f) Conference and documentation services: provide editorial, interpretation, translation and text-processing services in the four working languages of ESCAP, including processing of documentation and reproduction services;

(g) Library: provide library and knowledge management services, as well as advisory and training services, in response to the work programme of the ESCAP secretariat, staff of the United Nations agencies in Bangkok and the public and private sectors.

Table 19.37 **Resource requirements: programme support**

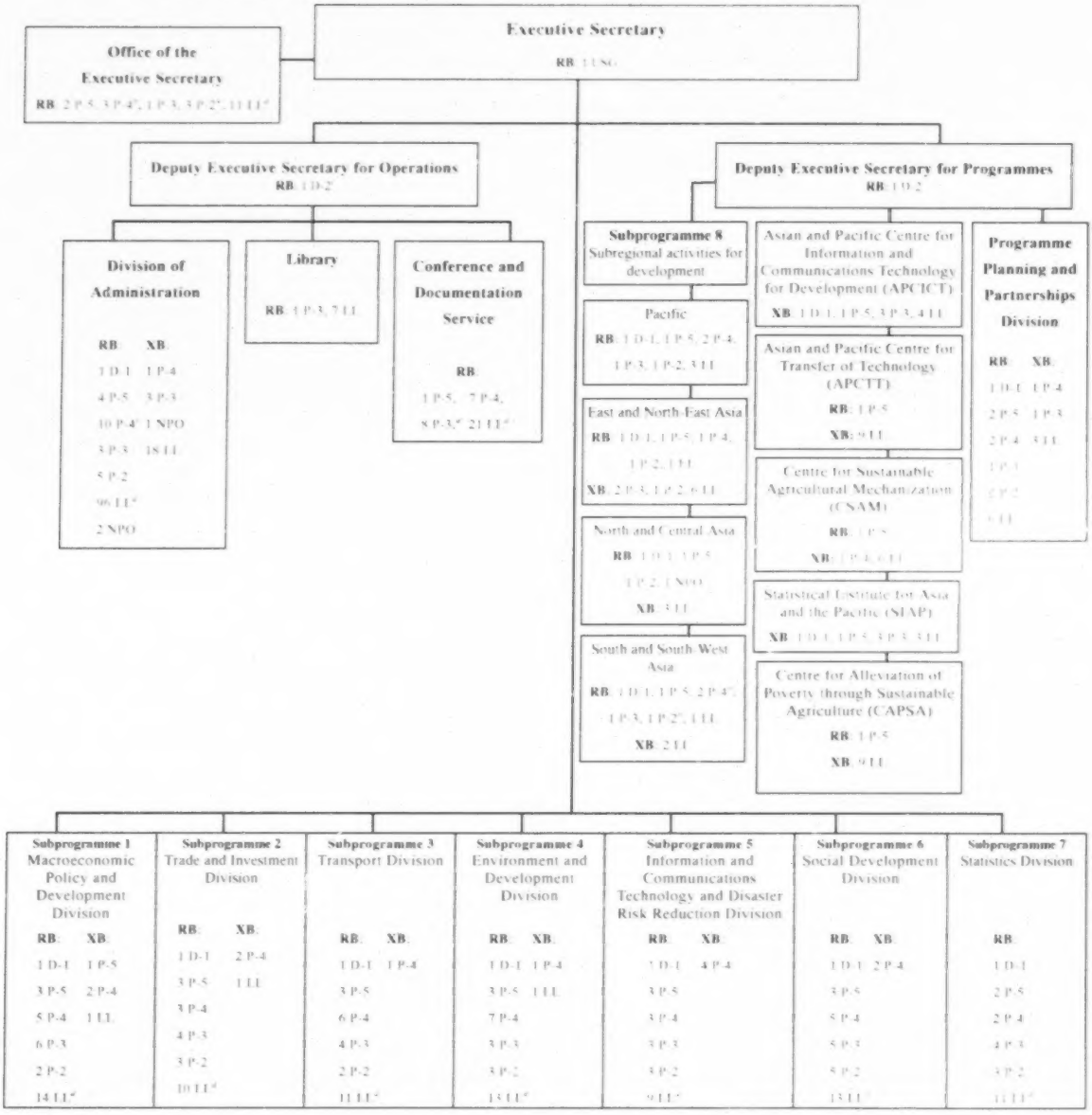
	Resources (thousands of United States dollars)		*Posts*	
Category	*2012-2013*	*2014-2015 (before recosting)*	*2012-2013*	*2014-2015*
Regular budget				
Post	35 389.0	32 921.6	194	180
Non-post	9 745.1	8 506.6	–	–
Subtotal	**45 134.1**	**41 428.2**	**194**	**180**
Extrabudgetary	5 794.8	5 796.6	29	28
Total	**50 928.9**	**47 224.8**	**223**	**208**

19.94 The amount of $41,428,200, reflecting a decrease of $3,705,900, would provide funding for 180 posts (2 D-1, 7 P-5, 19 P-4, 13 P-3, 7 P-2, 2 NPO and 130 Local level) in the amount of $32,921,600 and for non-post requirements in the amount of $8,506,600 for general temporary assistance, consultants, travel of staff, contractual services, general operating expenses, hospitality, supplies and materials, and furniture and equipment. The net decrease is owing mainly to: (a) the abolishment of five Local level posts in the Division of Administration in line with the Secretary-General's budget outline as reflected in table 19.7 of the present report; (b) the abolishment of four P-3 level and four Local level posts in the conference and documentation services in line with General Assembly resolution 67/248, as reflected in table 19.6, item 2, of the present report; (c) the outward redeployment of a post at the P-2 level from the Library to Executive direction and management; (d) the redeployment of non-post resources to subprogramme 8, Subregional activities for development, as part of an effort to strengthen the operational capacity of the subregional offices in the information technology areas between the ESCAP secretariat in Bangkok and offices away from Bangkok; and (e) the removal of a one-time provision of resources in the context of the financial implications of the administration of justice at the United Nations pursuant to General Assembly resolution 66/247, partially offset by the reclassification of one post from the P-3 to the P-4 level in the Information Management and Communications and Technology Section.

19.95 During the biennium 2014-2015, estimated extrabudgetary resources in the amount of $5,796,600, reflecting an increase of $1,800, will provide programme support for the implementation of extrabudgetary projects under the programme of work, administrative support provided to ESCAP regional institutions, subregional offices and administrative support to other United Nations entities housed in the ESCAP complex. The resources are mainly for the provision of salaries and office facilities for extrabudgetary staff in human resources, finance, programme planning, resource mobilization and partnerships and other support services as well as to ensure that adequate support services are provided to extrabudgetary activities.

Annex I

Organizational structure and post distribution for the biennium 2014-2015


Executive Secretary
RB: 1 USG
Office of the Executive Secretary
RB: 2 P-5, 3 P-4[a], 1 P-3, 3 P-2[a], 11 LL[a]
Deputy Executive Secretary for Operations
RB: 1 D-2
Deputy Executive Secretary for Programmes
RB: 1 D-2
Division of Administration
RB: 1 D-1, 4 P-5, 10 P-4[c], 3 P-3, 5 P-2, 96 LL[a], 2 NPO
XB: 1 P-4, 3 P-3, 18 LL
Library
RB: 1 P-3, 7 LL
Conference and Documentation Service
RB: 1 P-5, 7 P-4, 8 P-3[a], 21 LL[a]
Subprogramme 8 Subregional activities for development
Pacific
RB: 1 D-1, 1 P-5, 2 P-4, 1 P-3, 1 P-2, 3 LL
East and North-East Asia
RB: 1 D-1, 1 P-5, 1 P-4, 1 P-2, 1 LL
XB: 2 P-5, 1 P-2, 6 LL
North and Central Asia
RB: 1 D-1, 1 P-5, 1 P-2, 1 NPO
XB: 3 LL
South and South-West Asia
RB: 1 D-1, 1 P-5, 2 P-4[c], 1 P-3, 1 P-2[a], 1 LL
XB: 2 LL
Asian and Pacific Centre for Information and Communications Technology for Development (APCICT)
XB: 1 D-1, 1 P-5, 3 P-3, 4 LL
Asian and Pacific Centre for Transfer of Technology (APCTT)
RB: 1 P-5
XB: 9 LL
Centre for Sustainable Agricultural Mechanization (CSAM)
RB: 1 P-5
XB: 1 P-4, 6 LL
Statistical Institute for Asia and the Pacific (SIAP)
XB: 1 D-1, 1 P-5, 3 P-3, 3 LL
Centre for Alleviation of Poverty through Sustainable Agriculture (CAPSA)
RB: 1 P-5
XB: 9 LL
Programme Planning and Partnerships Division
RB: 1 D-1, 2 P-5, 2 P-4, 1 P-3
XB: 1 P-4, 3 LL
Subprogramme 1 Macroeconomic Policy and Development Division
RB: 1 D-1, 3 P-5, 5 P-4, 6 P-3, 2 P-2, 14 LL[a]
XB: 1 P-5, 2 P-4, 1 LL
Subprogramme 2 Trade and Investment Division
RB: 1 D-1, 3 P-5, 3 P-4, 4 P-3, 3 P-2, 10 LL[a]
XB: 2 P-4, 1 LL
Subprogramme 3 Transport Division
RB: 1 D-1, 3 P-5, 6 P-4, 4 P-3, 2 P-2, 11 LL[a]
XB: 1 P-4
Subprogramme 4 Environment and Development Division
RB: 1 D-1, 3 P-5, 7 P-4, 3 P-3, 3 P-2, 13 LL[a]
XB: 1 P-4, 1 LL
Subprogramme 5 Information and Communications Technology and Disaster Risk Reduction Division
RB: 1 D-1, 3 P-5, 3 P-4, 3 P-3, 3 P-2, 9 LL[a]
XB: 4 P-4
Subprogramme 6 Social Development Division
RB: 1 D-1, 3 P-5, 5 P-4, 5 P-3, 5 P-2, 13 LL
XB: 2 P-4
Subprogramme 7 Statistics Division
RB: 1 D-1, 2 P-5, 2 P-4, 4 P-3, 3 P-2, 11 LL[a]

[a] New post.
[b] Inward redeployment.
[c] Reclassification.
[d] Abolishment.

Annex II

Summary of follow-up action taken to implement relevant recommendations of the oversight bodies

Brief description of the recommendation	*Action taken to implement the recommendation*
Advisory Committee on Administrative and Budgetary Questions (A/66/7, chap. V)	
While the Committee does not object to the proposed abolition of post, it recommends that the General Assembly request the Secretary-General to take appropriate measures to mitigate any negative impact and to report thereon in the performance reports for the biennium 2012-2013, taking into account the relevant General Assembly resolutions on multilingualism (para. V.47).	The General Assembly, in its resolution 66/246, did not approve the abolishment of the language posts in the biennium 2012-2013. In the biennium 2014-2015, it is proposed to abolish four P-3 posts (Translators/ Interpreters) and four Local level posts (Language Service Assistant) in line with General Assembly resolution 67/248. The proposed abolishments would be partially offset by an increase in the provision of temporary assistance for meetings to ensure that services for mandated meetings continue to be provided in all languages. Stricter control would be exercised over the volume of publications submitted for internal editing. To ensure quality and timeliness, there will be a need for a balance between work processed in-house and that which is outsourced through established networks of seasoned translators and revisers. Workflows in the Document Control Unit would be adjusted to ensure stricter control upstream.

Annex III

Outputs produced in 2012-2013 not to be delivered in 2014-2015

A/66/6 (Sect. 19), paragraph	*Output*	*Quantity*	*Reason for discontinuation*
Subprogramme 1, Macroeconomic policy and inclusive development			
19.33 (b) (i)	*Economic and Social Survey of Asia and the Pacific: Year-end Update*	2	Streamlined; subsumed under *Economic and Social Survey of Asia and the Pacific*, including launch (year-end update issued electronically) (see para. 19.42 (b) (i))
19.33 (b) (iv)	Online working paper series on macroeconomic policies and inclusive development (biannual)	2	Moved from the technical material category to recurrent publication on *ESCAP Working Paper Series* (see para. 19.42 (b) (i))
Subtotal		**4**	
Subprogramme 3, Transport			
19.48 (a) (iii)	Forum of Asian Ministers of Transport: plenary sessions (6) (2013)	6	Completed; the Forum of Asian Ministers of Transport: plenary sessions (6) (2013) will be held from 4 to 6 November 2013. The meetings of this Forum will be held every five years
19.48 (b) (iii)	Statistical abstract of transport in the Asian and Pacific region	1	Streamlined; this item will be covered in the 2014-2015 *Review of Developments in Transport in Asia and the Pacific* (see para. 19.52 (b) (i))
19.48 (b) (iii)	Sustainable transport scenarios	1	Streamlined; this item will be covered in the 2014-2015 *Review of Developments in Transport in Asia and the Pacific* (see para. 19.52 (b) (i))
19.48 (b) (iii)	Updating of web-based training materials on public-private partnerships	1	Streamlined; this activity will be part of a technical cooperation project to increase the capacity-development of member States to mobilize financing from various sources, including the private sector, for transport infrastructure development (see para. 19.52 (c))
19.48 (b) (iii)	Updating of time/cost-distance methodology for corridor analysis	1	Completed
19.48 (b) (iii)	Updating of training materials on multimodal transport and logistics	1	Completed
Subtotal		**11**	

A/68/6 (Sect. 19), paragraph	Output	Quantity	Reason for discontinuation
Subprogramme 4, Environment and development			
19.54 (a) (iii)	Committee on Environment and Development: plenary sessions (6) (2013)	6	For 2014-2015, the sessions of the Committee on Environment and Development will be replaced by a Regional Preparatory Meeting for the Ministerial Conference on Environment and Development to be held in 2015
19.54 (a) (iii)	Committee on Environment and Development: report of the Committee on Environment and Development	1	For 2014-2015, the sessions of the Committee on Environment and Development will be replaced by a Regional Preparatory Meeting for the Ministerial Conference on Environment and Development to be held in 2015
19.54 (a) (iii)	Committee on Environment and Development: report on major issues related to environment and development	1	For 2014-2015, the sessions of the Committee on Environment and Development will be replaced by a Regional Preparatory Meeting for the Ministerial Conference on Environment and Development to be held in 2015
19.54 (b) (i)	*State of Asian Cities Report* (2012)	1	Owing to uncertainty of partnership support and funding through extrabudgetary resources
Subtotal		**9**	
Subprogramme 5, Information and communications technology and disaster risk reduction and management			
19.61 (b) (ii)	National competency standard on human capacity-building in relation to ICT (1)	1	Completed
Subtotal		**1**	
Subprogramme 7, Statistics			
19.76 (b) (iv)	Studies on development indicators, including Millennium Development Goals indicators, with particular reference to Countries with Special Needs (2)	2	Streamlined; subsumed under "Ad hoc statistical information on the region, including on least developed and landlocked developing countries and studies on development indicators, including the Millennium Development Goals and quality of growth (2014, 2015) (2)" in the biennium 2014-2015
Subtotal		**2**	
Total		**27**	